SECTION L
INSTRUCTIONS TO OFFERORS (ITO)
Landing Gear Collaborative Supply Chain Integration 2
(LG-CSCI2)
SOURCE SELECTION

SECTION CONTENT

1 – Proposal Preparation Instructions
2 – General Instructions
3 – Volume I – Technical (Factor One)
4 – Volume II – Price (Factor Two)
5 – Volume III – Past Performance (Factor Three)
7 – Volume IV – Contract Documentation

1. PROPOSAL PREPARATION INSTRUCTIONS

1.1. This acquisition will utilize Tradeoff source selection procedures in accordance with (IAW) the Federal Acquisition Regulation (FAR) 15.101-1 as supplemented. The Government intends to select one contractor for the LG-CSCI2 program. However, the Government reserves the right to award no contract if the Source Selection Authority (SSA) determines it is in the Government's best interest.

1.2. To ensure timely and equitable evaluation of proposals, offerors shall follow the instructions contained herein. Offerors are required to meet all solicitation requirements, including all stated terms, conditions, representations, certifications, and technical requirements, in addition to those identified as evaluation factors or sub-factors. Proposals shall consist of four (4) separate volumes; Volume I – Technical, Volume II – Price, Volume III – Past Performance; and Volume IV - Contract Documentation.

1.3. Budget / Funding Information - Funding will be obligated on each delivery order awarded under the basic contract.

2. GENERAL INSTRUCTIONS

2.1. This section provides general guidance for preparing proposals as well as specific instructions on format and content. The offeror's proposal shall include all data and information requested and shall be submitted IAW these instructions. Any offeror who submits an incomplete package may be eliminated from the competition. The offer shall be compliant with the requirements as stated in the Technical Requirements Document (TRD) Contract Data Requirements Lists (CDRLs), and Contract / Solicitation. **Non-conformance with these instructions may result in an "Unacceptable" proposal evaluation.**

DRAFT

2.2. Include Sufficient Detail – The proposal shall be clear, concise, and shall include sufficient detail for effective evaluation and for substantiating the validity of stated claims. **The proposal shall not simply copy and paste, rephrase, or restate the Government's requirements**, but rather shall provide convincing rationale to address how the offeror intends to meet or exceed these requirements. **Offerors shall assume that the Government has no prior knowledge of their experience and will base its evaluation on the information presented in the proposal**.

2.3. **Technical Data For Purposes of Proposing** – Technical data shall be requested through the contracting officer via email. Offerors shall include signed copies of the *Certificate for Use of Boeing Technical Data* (Attachment 17), and the *LG-CSCI2 Bid-Set Agreement* (Attachment 10) in order to receive the data. The Bid-sets will be mailed to the contractor in the form of a Jump Drive. For purposes of proposing, offerors shall use the bid-set provided, in the event that the Screening Analysis Worksheet (SAW) in the Technical Data Package (TDP) is out of date, the Landing Gear Requirements Document (LGRD) (Attachment 9) shall be compared against the TDP and the LGRD shall take precedence for proposal purposes. In instances where similar requirements are found on both the TDP and the LGRD (e.g., shot peen, plating, IUID, etc.), the most equivalent requirement from the LGRD shall be utilized.

2.4. Embellishments Not Preferred – Elaborate brochures or documentation, binding, detailed artwork, or other embellishments are unnecessary and are not preferred.

2.5. The proposal acceptance period is specified in Block 11 of the Standard Form (SF) 1447 Solicitation/Contract. Offerors providing less than the specified calendar days for Government acceptance after the date proposals are due, may be eliminated from the competition.

2.6. IAW FAR 4.8, the Government will retain one copy of all unsuccessful proposals. Unless the offeror requests otherwise, the Government will destroy extra copies of such unsuccessful proposals.

2.7. Point of Contact – The Contracting Officer (CO) is the only point of contact for this acquisition. Address any questions or concerns you may have to the CO. Written requests for clarification may be sent to the following address:

Contracting Officer
DLA Aviation
Attn: Nathan Flinders
6051 Gum Lane, Bldg. 1225
Hill AFB, UT 84056
nathan.flinders@dla.mil

2.8. Pre-Award Debriefings – The CO will promptly notify offerors of any decision to exclude them from the competitive range, whereupon they may request and receive a debriefing IAW FAR 15.505.

DRAFT

2.9. Post-Award Debriefings – The CO will notify unsuccessful offerors in the competitive range of the source selection decision IAW FAR 15.506. Upon such notification, unsuccessful offerors may request and receive a debriefing. Offerors requesting a debriefing must make their request IAW the requirements of FAR 15.505 or 15.506, as applicable.

2.10. Discrepancies – If an offeror believes that the requirements in these instructions contain an error, omission, or are otherwise unsound, the offeror shall immediately notify the CO in writing with supporting rationale.

2.11. Electronic Reference Documents – All referenced documents for this solicitation are available on the www.sam.gov website. Potential offerors are encouraged to subscribe for real-time e-mail notifications when information has been posted to the website for this solicitation.

2.12. Communications – Exchanges of source selection information after submission of the initial proposal packages between the Government and offerors will be controlled by the contracting officer. Email may be used to transmit such information only if the email can be sent encrypted, and must include "Source Selection Information – See FAR 2.101 and 3.104" in the subject line of the email. In order to facilitate the sending and receiving of encrypted emails, offerors must use MS Outlook email configured to support encryption or a different email product that is S/MIME compatible and configured to support encryption. If you intend to submit your source selection information via encrypted email, you will need to contact the Contracting Officer indicated in the solicitation prior to first submittal in order to exchange encryption certificates. To ensure this process is working correctly, send a test encrypted message first, without including any source selection information.

2.13. Discussions – The Government intends to award without discussions, but reserves the right to conduct discussions if determined necessary. Discussions, if held, will be conducted IAW FAR 15.306

2.14. Oral Presentation – Oral presentations will not be allowed.

2.15. Amendments to Solicitation – If this Request for Proposal (RFP) is amended, all terms and conditions that are not amended remain unchanged. Offerors shall acknowledge receipt of any amendment to this request by the date and time specified in the amendment(s) by signing and returning the front page of each.

2.16. Submission, Modification, Revision, and Withdrawal of Proposals

2.16.1. Proposals and modifications to proposals shall be submitted electronically via DoD SAFE in accordance with the following DoD SAFE (Secure Access File Exchange) Proposal Submission Process:

2.16.1.1. Offeror shall email the Contracting Officer, Nathan Flinders, at (Nathan.Flinders@dla.mil) of their intent to submit a proposal and request a DoD SAFE Drop Off link. Unless otherwise specified in the request, the

Government will use the email account from the request to process the drop-off request.

Note: Drop-off requests are only valid for 14 days. It is recommended that this request is submitted no sooner than 14 days and no later than 72 hours prior to the proposal due date and time. Note: The file limit for drop-off is 25 files. If the offeror intends to submit more than 25 files, it is the offeror's responsibility to request a 2nd drop off link with its request

2.16.1.2. The Government will send a one-time submission link through the "Request a Drop Off" feature of DoD SAFE. For tracking purposes, the Government will only provide this to a single email account on behalf of the offeror.

2.16.1.3. The offeror will receive an email from DoD SAFE with a link that can be used to submit a proposal for this solicitation. The offeror opens the link and adds the files

2.16.1.4. If the offeror chooses to encrypt its submission, a passphrase will need to be created. This passphrase should be provided to Nathan Flinders (Nathan.flinders@dla.mil) for pick-up.

2.16.1.5. Proposals are only considered officially submitted when the file upload process is completed through DoD SAFE. The Government determines the official proposal receipt time based on the "Drop-off Completed" timestamp that DoD SAFE applies when the offeror completes submission. Late Proposals will be handled IAW FAR 15.208

2.16.2. Proposals may be withdrawn by written notice received at any time before award. Proposals may also be withdrawn in person by an offeror or an authorized representative, if the identity of the person requesting the withdrawal is established and the person signs a receipt for the proposal before award.

2.17. Organization / Number of Copies / Page Limits – The title page of each volume must show:

2.17.1. Solicitation Number

2.17.2. Company Name, Address, Commercial and Government Entity (CAGE) Code and Data Universal Numbering System (DUNS) Number

2.17.3. Primary point of contact name, telephone number and email address

2.17.4. Volume number and name (e.g. Volume I, Technical and copy number (i.e. Original, copy 1, copy 2, etc.)

DRAFT

2.17.5. The offeror shall prepare the proposal as set forth in Table 1 – Proposal Organization below. The titles and contents of the volumes shall be as defined in this table, all of which shall be within the required page limits and with the number of copies specified. Page limitations shall be treated as maximums. If exceeded, the excess pages will not be read or considered in the evaluation of the proposal; rather, the Offeror will be notified of which pages of the proposal were determined excess as soon as practical. Page limitations may be placed on responses to Evaluation Notices (ENs) if applicable. The specified page limits for EN responses will be identified in the letters forwarding the ENs to the offerors. Each page shall be counted except the following: blank pages, title pages, tables of contents, tabs, Glossary of Abbreviations and Acronyms, Cross Reference Matrix, and those noted in the Proposed Organization Table as "Unlimited."

Table 1 – Proposal Organization

VOLUME	SECTION L PARAGRAPH #	TITLE	COPIES	PAGE LIMIT
I	3	Technical	Digital	175 pages
II	4	Price	Digital	Unlimited
III	5	Past Performance	Digital	40 pages
IV	6	Contract Documentation	Digital	Unlimited

2.17.6. Page Layout – A page is defined as each face of a sheet of paper containing information. When both sides of a sheet display printed material, it shall be counted as two pages. Page size shall be 8.5 by 11 inches, not including foldouts. Pages shall be typed with single spacing. Except for the reproduced sections of the solicitation document, the text shall be Times New Roman and no less than 12-point font. Tracking, kerning, and leading values shall not be changed from the default values of the word processing or page layout software. Use 1-inch margins on the top and bottom and ¾-inch side margins. Pages shall be numbered sequentially by volume. These limitations shall apply to both electronic and hard copy proposals.

2.18. Pricing Information – All pricing information shall be addressed in the Price Volume (Volume III) only.

2.19. Cross Referencing – Each volume shall be written on a standalone basis so that its contents may be evaluated without cross-referencing to other volumes of the proposal. Information required for proposal evaluation that is not found in its

DRAFT

designated volume will be assumed to have been omitted from the proposal. Cross-referencing within a proposal volume is permitted.

2.20. The offeror shall fill out the Technical Volume section of the Cross Reference Matrix in the format as provided in Table 2 – Sample Cross Reference Matrix below, indicating the proposal reference information as it relates to Section L, Section M, and the TRD. The Cross Reference Matrix shall be included in the Technical Volume (Volume I). The Cross Reference Matrix addresses each requirement within the TRD, and Section L&M Technical sub-factors. The offeror shall fill in the Technical Volume section independently labeled with the appropriate paragraph number or page number from its proposal that addresses the requirement or factor and sub-factor.

Table 2 – Sample Cross Reference Matrix

Section L	*Section M*	*TRD*	*Technical Volume*
Para. X.x.	*Para. X.x.*	*Para. X.x.*	*Para. X.x.*

2.21. Indexing

2.21.1. Each volume shall contain a detailed table of contents to delineate the subparagraphs within that volume.

2.21.2. Include an indexed list of Tables and Figures.

2.21.3. Glossary of Abbreviations and Acronyms – Each volume shall contain a glossary of all abbreviations and acronyms used, with an explanation for each. Glossaries do not count against the page limitations for their respective volumes.

2.21.4. Each page must contain the following legend at the bottom of each sheet

SOURCE SELECTION INFORMATION—SEE FAR 2.101 AND 3.104 FOR OFFICIAL USE ONLY

3. VOLUME I – FACTOR ONE, TECHNICAL

3.1. General – The Technical Volume shall be clear, specific, complete, and include sufficient detail for effective evaluation. Legibility, clarity and coherence are very important. Offerors responses shall be evaluated against the Technical sub-factors defined in Section M, Evaluation Factors for Award. Offerors shall review Section M criteria to ensure the LG-CSCI2 requirements are met. Provide as specifically as possible the actual methodology the offeror would use for accomplishing/satisfying each Technical sub-factor. **Offerors shall assume that the Government has no prior knowledge of their experience or facilities, and will base its evaluation only on the information presented in the offeror's proposal**. All the requirements

specified in the solicitation are mandatory. By the offeror's proposal submission, the offeror is representing that they will perform ALL the requirements specified in the solicitation; it is not necessary to tell the Government so in the proposal.

3.2. Adequate Responses – It is imperative that the offeror fully describe and provide detail as to how the offeror shall meet all Technical sub-factor requirements. Do not merely copy and paste, rephrase, or restate the objectives or reformulate the requirements specified in the solicitation.

3.3. Exceeding Requirements – Offerors shall highlight areas of the Technical proposal where they assert exceedance of sub-factor requirements as defined in each Technical sub-factor in Section M. Any areas in the proposal where the offeror exceeds the requirement shall be clearly defined from a cost, schedule, and execution standpoint. Beneficial elements of the offeror's proposal will be incorporated into the resulting contract, and TRD.

3.4. Volume Organization – Offerors' response to the Technical Volume (Volume I) shall be structured in a logical manner at the offeror's discretion, and must clearly address the offeror's Technical approach to all aspects of the sub-factors below. The Technical approach must clearly identify each sub-factor as addressed throughout the proposal. Within each sub-factor the offeror shall identify applicable team members, as defined in Section M 2.3.6, and their responsibilities in relation to the sub-factor.

3.5. Sub-Factor One: Engineering

3.5.1. Submit an engineering plan detailing how the offeror will meet all requirements of TRD Section 6.0 and all sub paragraphs, to include a program level quality escape management plan. The contractor's plan shall also provide the following:

3.5.1.1. Resumes and workload analysis for the key personnel required in TRD Paragraphs 6.3.1, 6.3.2, 6.3.3, and 6.3.4.

3.5.1.2. Evidence of a current AS9100 certification

3.5.1.3. Utilizing the quality escape management plan, provide a detailed description of how the offeror would resolve the following scenario to include corrective actions:

a) Assuming an order of 100 large complex forged landing gear components with an approximate value of $65k and a delivery schedule of 25 parts per quarter. Upon receipt of the 3rd delivery some of the parts are unable to be installed due to an interference issue of an "as forged" surface.

b) While investigating the interference issue it becomes apparent that several parts in the first two deliveries have failed, causing mishaps due to hydrogen embrittlement.

3.6. Sub-Factor Two, Program Management:

3.6.1. Submit a Program Management plan describing the offerors overall approach. At a minimum the plan shall address:

3.6.1.1. Subcontractor oversight IAW the following:

3.6.1.1.1. Qualifying sources for spec-controlled parts

3.6.1.1.2. Specific description of the offerors approach to executing the requirements in TRD Paragraphs 4.1, 4.3, 4.4, 5.5, and 5.6

3.6.1.1.3. Start to finish purchasing approach for forged items, providing a detailed description as to how the offeror plans to use the DO process called out in TRD 4.3, 5.5, and 5.6 to manage and mitigate constraints in the current supply chain for forged parts.

3.7. Sub-Factor Three: Order Fulfillment

3.7.1. Submit an approach detailing specifically how the offeror intends to support the order fulfillment process. Include in the approach a detailed description and flow chart of the manufacturing process, from date of order to final delivery for each of the following NSNs:

a) C-5 NLG Outer Cylinder, P/N 4G51436-107B, NSN 1620-00-403-5249 (Attachment 6)

b) F-16 MLG Outer Piston Assembly, P/N 2006106-109, NSN 1620-01-442-0167 (Attachment 7)

3.7.1.1. For each of the NSNs listed above the offeror must also:

a) Describe the offerors involvement and oversight of the manufacturing process from purchase of raw material to final delivery
b) Indicate the time required for each step in the process from receipt of order to final delivery, while also calling out potential bottlenecks and resolutions to those bottlenecks.
c) Identify in the process where any subcontracting or shipping is performed and how the prime contractor will be involved.
d) Specifically describe each process in detail specified in the Technical Data Package (TDP) requirements to include all forging dies, tooling, equipment and material necessary for proper and complete manufacture.

DRAFT

3.7.2. Define the process to qualify a manufacturing source, to include new forging and outside processing sources, and all audits, for the F-16 MLG Outer Piston Assembly, P/N 2006106-109, NSN 1620-01-442-0167 (Attachment 7)

4. VOLUME II - FACTOR TWO, PRICE

4.1. General Instructions - The price evaluation criteria will be: (1) Completeness, (2) Reasonableness, (3) Balance, and (4) Total Evaluated Price (TEP) as defined in Section M Paragraph 4.7, which will be assessed from the information provided in this volume. **Offerors shall review Section M criteria to ensure the minimum requirements are met.**

4.2. Submit a copy of the completed Total Evaluated Price (TEP) worksheet (Attachment 1) in the Price Volume (Volume II) in Microsoft Excel format (non-PDF format)

4.3. Offerors shall complete the TEP worksheet and input the following:

4.3.1. Annual Firm Fixed Prices (FFPs) for all NSNs listed in the TEP Worksheet. Offerors shall propose at least one price, but may propose up to four quantity ranges with associated prices, the offeror has the discretion to set the quantity ranges.

4.3.2. Annual PLTs for all NSNs listed in the TEP worksheet.

4.3.3. FFP for First Article Test Evaluation for all NSNs

4.3.4. Minimum Buy Quantity for all parts that are subject to minimum buys.

4.4. All prices shall be fully burdened and include all direct costs, indirect rates (Overhead, General and Administrative, etc.) and profit necessary for the performance of the entire requirement. All proposed prices will be contractually binding.

4.4.1. Cost or Pricing Information Requirements - IAW FAR 15.402, FAR 15.403-1(b) and 15.403-3(a), "information other than certified cost or pricing data" may be required to support price reasonableness. If after receipt of proposals, the CO determines that there is insufficient information available to determine the reasonableness of the proposed pricing the offeror may be required to submit additional information other than certified cost or pricing data. If, during the source selection process, the CO determines that adequate competition no longer exists, then certified cost and pricing data may be required.

4.4.2. Rounding – All dollar amounts provided shall be rounded to the nearest dollar.

4.4.3. Pricing Assumptions – Provide an explanation of the method used to develop all proposed prices. Summarize all significant pricing assumptions, scope limitations and qualifications of the Price Volume (Volume II). Pricing assumptions shall not exceed 20 pages.

DRAFT

4.5. Estimating Techniques and Methods – When responding to the Price Volume requirements in the solicitation, the offeror may use any generally accepted estimating technique to develop their proposal. Provide a summary description of your standard estimating system or methods. Also, provide a summary description of your purchasing system or methods. In addition, identify deviations (if any) from your standard estimating procedures (including overhead and G&A applications) in preparing this proposal volume. Indicate whether you have Government approval of your estimating and purchasing systems and provide evidence of such approval. Provide a summary description of your pricing methodology as it pertains to this acquisition.

5. VOLUME III - FACTOR THREE, PAST PERFORMANCE

5.1. General – Submit a past performance volume containing past performance information IAW the format stated in Section 2 – General Instructions, and corresponding subparagraphs, in addition to providing hard and soft copies as required in Section 2 – General Instructions of this document. This requirement is for all companies listed in the teaming arrangement. Offerors are advised that the Government will use data provided by each offeror in this volume and data obtained from other sources in the evaluation of past performance.

5.2. Consent and Client Authorization Letters – The Offeror shall submit a consent letter (Attachment 12), signed and executed by the subcontractors, teaming partners, and joint venture partners as applicable, authorizing release of adverse past performance information to the offeror so the offeror can respond to such information. For each identified effort for a commercial customer, the Offeror shall submit a client authorization letter signed by the commercial client (Attachment 11), authorizing the release of requested information on the Offeror's performance to the Government.

5.3. Early Proposal Information – Each offeror is requested to submit the Past Performance Volume (Volume II) <u>30 calendar days</u> prior to the proposal due date. However, proposals will be accepted up to the due date without negative ramifications.

5.3.1. Questionnaires – As soon as possible, offerors shall complete Section 1 of the Past Performance Questionnaire (Attachment 14). Offerors shall invite the third parties identified in (Attachment 13), *Past Performance Information Sheets (PPIS))* to complete and transmit the questionnaire (Attachment 14, *Past Performance Questionnaire*) to the CO describing their experience regarding the offeror. The third-party POCs are instructed to complete the questionnaire and transmit it directly to the CO in electronic format. The third parties are further instructed NOT to transmit the completed questionnaires back to the offeror but to the CO (identified email on questionnaire document). Questionnaires transmitted directly by the offeror will not be evaluated or considered. Once questionnaires are completed, they shall be considered source selection sensitive and shall not be released to the offeror. RESPONDENTS TO THE QUESTIONNAIRES SHALL NOT SEND THE COMPLETED INFORMATION SHEETS BACK TO THE

OFFEROR. Offerors shall not follow-up with respondents to ensure they have completed the questionnaires. The performance evaluation team will conduct such follow-up with any POC as necessary.

5.4. Recent (as defined in Section M Paragraph 4.3.1) and Relevant (as defined in Section M Paragraph 5.4 and table 4) Contracts – Submit information in accordance with (Attachment 13, PPIS) for a maximum of 10 recent and relevant contracts from the team. The offeror is encouraged to submit PPISs for the prime and each subcontractor performing major or critical aspects of the requirement. **In no case shall a team submit more than 10 total PPISs.** Within each PPIS, offerors are required to provide a narrative explaining what aspects of the contracts are deemed relevant to the proposed effort and to what Technical sub-factors they relate. This may include a discussion of efforts accomplished by the offeror to resolve problems encountered on prior contracts as well as past efforts. The offeror shall clearly demonstrate management actions employed in overcoming problems and the effects of those actions in terms of improvements achieved or problems rectified. If past performance information is being submitted under a basic ID/IQ contract/agreement, the contractor shall identify the delivery/task order relevant to LG-CSCI2. Each delivery or task order will count as one contract. The offeror shall use one PPIS for each delivery/task order cited.

5.5. Completed Team Roles & Responsibilities Worksheet – The contractor shall provide a completed roles and responsibilities worksheet in accordance with the format contained in RFP (Section J Attachment 5, *Team Roles and Responsibilities)* worksheet, for all proposed team members or subcontractors that meet the definition in Section M Paragraph 2.3.5. The offeror has discretion in determining the most beneficial mix and quantity of contracts by prime offeror, key partners, or subcontractors covering as many of these elements as is practical.

5.6. Past Performance Citation Reference Sheet – Submit a matrix of the Prime and their team members and the contract citations that have been documented in the Past Performance Information Sheets.

5.7. An offeror's failure to address performance problems/issues within this volume does not preclude the Government from using such information in determining a past performance rating.

6. VOLUME V – CONTRACT DOCUMENTATION

6.1. Provide all Volume V Contract Documentation in the prescribed format identified in Table 1 – Proposal Organization.

6.2. Solicitation/Contract Representations and Certifications.

6.3. Section A – Solicitation/Contract Form: Complete blocks 12 (offerors must input 365 days for acceptance) and 16 of the SF 1447. Signature by the offeror on the SF 1447 constitutes a binding proposal.

6.4. Section B – Supplies or Services and Costs/Prices: Do not input pricing information in Section B of the Solicitation/Contract. All required prices shall be proposed in the TEP Worksheet.

6.5. Section I – Contract Clauses

6.6. Section K – Representations, Certifications, and other Statements of Offerors: Complete representations, certifications, acknowledgments and statements. Offeror must have filled out an online provision FAR Clause 52.204-8 Annual Representations and Certifications (May 2014), Online Reps and Certs at System for Award Management (http://www.sam.gov). Offer shall ensure certification as a small business under North American Industry Classification System (NAICS) 336413.

6.7. Exceptions to Solicitation Requirements – Offerors are required to meet all solicitation requirements, such as terms and conditions, representations and certifications, and Technical requirements, in addition to those identified as evaluation factors or sub-factors. Failure to meet a requirement may result in an offer being ineligible for award. Offerors must clearly identify any exception to the solicitation terms and conditions and provide complete accompanying rationale. Each exception shall be specifically related to each paragraph and specific part of the solicitation to which the exception is taken. Provide rationale in support of the exception and fully explain its impact, if any, on the performance, schedule, cost, and specific requirements of the solicitation. This information shall be provided in the format and content detailed in Table 3 below.

Table 3 – Solicitation Exceptions

SOLICITATION Document	**Page/ Paragraph**	**Requirement/ Portion**	**Rationale**
TRD, Model Contract/Solicitation, Section L, etc.	Applicable Page and Paragraph Numbers	Identify the requirement or portion to which exception is taken	Describe why the requirement can/will not be met

6.8. Authorized Offeror Personnel – Provide the name, title, telephone number, and email address of the company/division point of contact responsible for negotiating with the Government.

6.9. Adequate Financial resources – Submit documentation demonstrating that offeror possesses adequate financial resources to perform the contract. This information will be used as part of the Contracting Officer's determination of responsibility IAW FAR 9.104.

6.10. Incremental Monthly Delivery Capacity – Provide a monthly delivery capacity for each NSN listed in the *Incremental Monthly Delivery Capacity* spreadsheet (Section J Attachment 23).

DRAFT

6.11. Supply Chain Risk Management (SCRM): Submit a SCRM Plan IAW TRD 10.0 (10 pages maximum) detailing the offeror's supply chain risk management approach to: a.) Continuity of Operations, b.) Foreign Influence, and c.) Cybersecurity. The offeror must detail the specific supply chain risk (listed below) and provide a management and mitigation plan identifying how the offeror will ensure Supply Chain Risk Management is effective over the life of the contract.

6.11.1. Cybersecurity - The Plan must describe prevention measures for the following:

6.11.1.1. Unauthorized access to information systems

6.11.1.2. Interruption of communications

6.11.1.3. Insertion of counterfeits/malware

6.11.1.4. Unauthorized data reproduction

6.11.1.5. Tampering and theft

6.11.1.6. Insertion of malicious software and hardware

6.11.1.7. Systems functionality alteration

6.11.1.8. Disruption of operation

6.11.2. Continuity of Operations (COOP) – The plan must describe:

6.11.2.1. Clear lines of authority and communication between the Offeror and the Government as well as the Offeror and its subcontractors and/or vendors

6.11.2.2. Security management procedures ensuring the protection of informational and physical assets.

6.11.2.3. Deviated work plan to ensure adequate personnel support for continued operational capability

6.11.2.4. Operational capacity to support continued operations to include facilities, equipment, personnel, IT systems, security, vendor support, and others that impact production

6.11.2.5. Contingency measures for continued supply chain logistics and transportation, facilities and business operations, and IT support

6.11.3. Foreign Influence - The plan must describe

6.11.3.1. Facility and operations security

DRAFT

6.11.3.2. Data protection

6.11.3.3. Personnel security clearances & background checks

6.11.3.4. Monitoring (including sub vendors) foreign investment, mergers, acquisitions, and operating locations

DRAFT