PERFORMANCE WORK STATEMENT (PWS)
United States Army
Cadet Command Surgeon Cell
National JROTC Raider Challenge Medical Support
22-25 OCT 2026

Part 1
General Information

1. General: This is a non-personal service(s) contract to provide non-emergent medical care for participants and family members attending Raider Challenge. The Government will not exercise any supervision or control over the contract service providers performing the services herein. Such contract service providers shall be accountable solely to the Contractor who, in turn is responsible to the Government.

1.1 Description of Services/Introduction: This is a non-personal service(s) contract to provide all personnel, equipment, supplies, facilities, transportation, tools, materials, supervision, and other items and non-personal services necessary to provide non-emergent medical care for participants and families attending Raider Challenge as defined in this Performance Work Statement except for those items specified as government furnished property and services. The contractor shall perform to the standards in this contract.

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1.2 Background: National JROTC Raider Challenge OCT 2026 will be an overnight event from 22-25 OCT 2026 for approximately 7,000 JROTC competitors and 4,000 spectators/coaches from 300 high schools across the country. Cadets will participate in both individual and team events that are physical in nature and there is a high propensity for injuries.

1.3 Objectives:

1.3.1 The contractor shall provide non-emergent medical support to approximately 7,000 JROTC competitors and 4,000 spectators/coaches.

1.3.2 Government Point of Contact: The government Point of Contact (POC) will be provided upon award of contract. The government POC will provide approval of the selection, final attendee count and confirmation of location and serving times.

1.4 Scope: The contractor shall provide medical support to enable the success of JROTC National Raider Challenge 2026.

1.5 Period of Performance: The period of performance is from 22-25 OCT 2026.

1.6 General Information:

1.6.1 Quality Control Plan (QCP): The Contractor shall develop and maintain a QCP to ensure services are performed in accordance with (IAW) this PWS. The Contractor shall develop and implement procedures to identify, prevent, and ensure non-recurrence of defective services. The Contractor's QCP is the means by which it assures that the work provided complies with the requirements of the contract.

1.6.2 Quality Assurance: The Government will evaluate the Contractor's performance under this contract in accordance with the Quality Assurance Surveillance Plan (QASP). This plan is primarily focused on what the Government must do to ensure that the Contractor has performed in accordance with the performance standards. It defines how the performance standards will be applied, the frequency of surveillance, and the acceptable quality levels (performance thresholds).

1.6.3 Recognized Holidays: No federal holidays occur during the period of performance.

1.6.4 Contractor Support Hours: The contractor shall conduct business between the hours of 1100-2000 on 22 OCT 2026, 0700-1800 on 23-24 OCT 2026 and from 0800-1300 on 25 OCT 2026. The Contractor must always maintain an adequate workforce for the uninterrupted performance of all tasks defined within this PWS. When hiring personnel, the Contractor shall keep in mind that the stability and continuity of the workforce are essential. The Contractor shall always maintain an adequate workforce, for the uninterrupted performance of all tasks defined within this PWS when the facility is not closed for the above reasons. When hiring personnel, the Contractor shall keep in mind that the stability and continuity of the workforce are essential.

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1.6.5 For contractors that do not require CAC but require access to a DoD facility or installation. The staff entering post will attain visitors passes.

1.6.6 Place of Performance: The work to be performed under this contract shall be performed at Fort Knox 1-mile track off 2nd Dragoon Road. Mission dictates hours and site setup location based on mission requirements.

1.6.7 Type of Contract: The government will award a firm fixed price service contract.

1.6.8 Physical Security: Reserved

1.6.9 Contracting Officer's Representative (COR): Refer to Part 2 of this PWS for the definition of a COR. As determined by the Contracting Officer, a COR will be appointed and identified by letter of designation, a copy of which will be provided to the Contractor by the Contracting Officer. The designation letter states the responsibilities and limitations of the COR, especially regarding changes in cost or price, estimates, or changes in delivery dates. The COR is not authorized to change any of the terms and conditions of the resulting order. The COR monitors all technical aspects of the contract and assists in contract administration. The COR is not authorized to request new work. The COR is authorized to perform the following functions: assure that the Contractor

performs the technical requirements of the contract, perform inspections necessary in connection with contract performance, maintain written and oral communications with the Contractor concerning technical aspects of the contract, issue written interpretations of technical requirements, including Government drawings, designs, specification, monitor Contractor's performance and notifies both the Contracting Officer and Contractor of any deficiencies, coordinate availability of Government property, and coordinate site entry of Contractor personnel.

PART 2
DEFINITIONS & ACRONYMS

2. Definitions and Acronyms

2.1 Definitions: Although not inclusive of every term used within this PWS, the following provides a list of definitions used throughout the PWS and commonly used in the acquisition field.

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2.1.1 Contracting Officer – means a person with authority to enter into, administer, and/or terminate contracts and make related determinations and findings on behalf of the Government. Note - The only individual who can legally bind the Government.

2.1.2 Contracting Officer's Representative (COR) – As defined in DFARS 202.101, means an individual designated and authorized in writing by the Contracting Officer to perform specific technical or administrative functions. DoD Instruction (DoDI) 5000.72, Part II Definitions states the following when defining a COR: "Defined in subpart 202.101 of Reference (f). Any individual delegated responsibilities pursuant to subpart 1.602-2 of Reference (e), regardless of local terminology, must be certified in accordance with this instruction. For example, local terminology can be COR, Contracting Officer's technical representative, technical point of contact, technical representative, alternate COR, administrative COR, assistant COR, line-item manager, task order manager, quality assurance personnel, quality assurance evaluator, or COR management." In addition, Army Regulation 70-13, Chapter 2, paragraph 2-2g, states, in part, the following when providing other surveillance support personnel to assist the COR when needed, "…These other surveillance support personnel may serve as on-site representatives of the COR in performance of actual contract surveillance if they meet all COR requirements and have been appointed by the Contracting Officer as alternate CORs."

2.1.3 Contractor – means a supplier or vendor awarded a contract to provide specific supplies or service to the Government. The term used in this contract refers to the prime.

2.1.4 Contractor-acquired Property - means property acquired, fabricated, or otherwise provided by the Contractor for performing a contract and to which the Government has title.

2.1.5 Workday –The number of hours per day the contractor provides services in accordance with the contract.

2.1.6 Defective Service – means a service output that does not meet the standard of performance associated with the Performance Work Statement.

2.1.7 Deliverable – means anything that can be physically delivered but may include non-manufactured things such as meeting minutes or reports.

2.1.8 Government-furnished Property – As reflected in FAR 52.245-1, Government-furnished Property "means property in the possession of, or directly acquired by, the Government and subsequently furnished to the Contractor for performance of a contract. Government-furnished property includes, but is not limited to, spares and property furnished for repair, maintenance, overhaul, or modification. Government-furnished property also includes contractor-acquired property if the contractor-acquired property is deliverable under a cost contract when accepted by the Government for continued use under the contract.

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2.1.9 Government Property - means all property owned or leased by the Government. Government property includes both Government-furnished and Contractor-acquired property. Government property includes material, equipment, special tooling, special test equipment, and real property. Government property does not include intellectual property and software.

2.1.10 Property Administrator - means an authorized representative of the Contracting Officer appointed in accordance with agency procedures, responsible for administering the contract requirements and obligations relating to Government property in the possession of a Contractor.

2.1.11 High Level Objective (HLO) – means a key overarching result-based objective for a project necessary to achieve the project's vision. HLOs are similar to Level 2 in a Work Breakdown Structure. Each HLO may contain several statements to flesh out the areas necessary to meet the objective.

2.1.12 Physical Security – means that part of security concerned with physical measures designed to safeguard personnel; to prevent unauthorized access to equipment, installations, material, and documents; and to safeguard against espionage, sabotage, damage, and theft.

2.1.13 Quality Assurance – (or Government contract quality assurance) means the various functions, including, inspection, performed by the Government to determine whether a Contractor has fulfilled the contract obligations pertaining to quality and quantity.

2.1.14 Quality Assurance Surveillance Plan (QASP) – means the key Government-developed surveillance process document and is applied to Performance-Based Service Contracting (PBSC). The QASP is used for managing Contractor performance assessment by ensuring that systematic quality assurance methods validate that Contractor quality control efforts are timely, effective, and are delivering the results specified in the contract or task order. The QASP directly corresponds to the performance objectives and standards (i.e., quality, quantity, timeliness) specified in the Performance Work Statement (PWS). It provides specific details on how the Government will survey, observe, test, sample, evaluate, and document Contractor performance results to determine if the Contractor has met the required standards for each objective in the PWS. The QASP, with very few if any exceptions, is an internal to Government document.

2.1.15 Quality Control – means all necessary measures taken by the Contractor to assure that the quality of an end product or service shall meet contract requirements.

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2.1.16 Statement – means the specific results-based activities required to satisfy HLOs. A statement contains a result, the context of the statement, and the required action(s). Statements focus on “what” is to be accomplished; however, they are not prescriptive in describing “how” the outcome is to be achieved. Each HLO may have several statements to flesh out the areas necessary to meet the objective. Statements are similar to Level 3 in a Work Breakdown Structure.

2.1.17 Subcontractor – means one that enters into a contract with a prime Contractor. The Government does not have privity of contract with the subcontractor.

2.2 Acronyms: Although not inclusive of every tern used within this PWS, or that may be included in an acquisition, the following provides a list of acronyms commonly used in the acquisition field.

COR	Contracting Officer Representative
DFARS	Defense Federal Acquisition Regulation Supplement
DOD	Department of Defense
FAR	Federal Acquisition Regulation
JCLC	JROTC Cadet Leadership Challenge
POC	Point of Contact
PRS	Performance Requirements Summary
PWS	Performance Work Statement
QASP	Quality Assurance Surveillance Plan

QCP Quality Control Program

Part 3
GOVERNMENT PROPERTY (GP) AND SERVICES

3. Government Property and Services

3.1 Services: The Government will transport the Contractor Medical Station and equipment from Building 6588 on Fort Knox Delaware Street North to the 1-mile track.

3.2 Facilities: The government will provide no facilities for use in this contract. All activities will take place on the 1-mile track.

3.3 Utilities: The Government will provide no utilities for use in this contract. Activities will take place at the 1-mile track.

3.4 Equipment: The Government will provide two canopies, four tables, and fifteen chairs for both ARC sites.

3.5 Special Tooling and Test Equipment: RESERVED

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3.6 Materials: The Government will provide medical materials.

3.7 Training: The Government will provide no additional training for use in this contract.

PART 4
CONTRACTOR FURNISHED ITEMS AND SERVICES

4. Contractor Furnished Property and Services:

4.1 General: The Contractor shall furnish all supplies, equipment, facilities, and other items necessary to perform services as described in the PWS and associated contract documents and Services.

4.2 Secret Facility Clearance: RESERVED

4.3 Materials: The Contractor shall provide medical equipment and materials necessary to provide non-emergent medical care to include an Automated External Defibrillator (AED). Resupplies will be provided by Cadet Command.

4.4 Equipment: The Contractor shall provide an Automated Emergency Defibrillator at both sites. The Government will transport the Contractor Medical Station and equipment from Building 6588 on Fort Knox Delaware Street North to the 1-mile track.

PART 5
SPECIFIC TASKS

5. Basic Services: The Contractor shall provide non-emergent medical care to JROTC competitors and spectators/coaches. The purpose of this contracting requirement is to provide non-emergent medical support to approximately 7,000 JROTC competitors and 4,000 spectators/coaches during the performance of the JROTC National Raider Challenge.

ARC	*Tue, 22 Oct*	*Wed, 23 Oct*	*Thu, 24 Oct*	*Fri, 25 Oct*
1 Mile Track	1100-2000	0700-1800	0700-1800	0800-1300

5.1 Medical Support

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5.1.1 Contractor shall provide non-emergent medical care and treat simple injuries like lacerations, contusions, suspected fractures, etc.

5.1.2 The contractor shall be certified to Basic Life Savor (BLS) and Cardiopulmonary Resuscitation (CPR) standards with instruction on AEDs within the last two years.

5.1.3 The contractor shall provide three medical personnel from 1100-2000 on the 22nd of OCT 2026 at the 1-mile track. The contractor shall provide five medical personnel from 0700-1800 on 23-24 OCT 26 at the 1-mile track. The contractor shall provide two medical personnel from 0800-1300 on 25 OCT 26 at the 1-mile track.

5.1.4 Below is the Kentucky Board of Emergency Medical Services approved provider scope of practice for the EMT skill set:

KBEMS Approved Provider Scope of Practice
Revised 8/8/2024

Psychomotor Skill Set	
Airway and Breathing	**EMT**
Bag-valve-mask (BVM)	**x**
Cricoid pressure-Sellick's maneuver	**x**

Manual airway maneuvers-CL,HTCL,JT,MJT	x
Foreign body airway obstruction-Manual	x
Oxygen therapy-Mouth-to-barrier devices	x
Oxygen therapy-Nasal cannula	x
Oxygen therapy-Non-rebreather face mask	x
Oxygen therapy-Partial rebreather face mask	x
Oxygen therapy-Venturi face mask	x
Oxygen humidifier equipment application and monitoring	x
Oxygen heating equipment application and monitoring	x
Upper airway suctioning-Basic (soft & rigid)	x
Manually triggerred ventilator (MTV)	x
Automatic transport ventilator (ATV)	x
Oropharyngeal airways	x
Nasopharyngeal airways	x
Supraglottic airway laryngopharyngeal tube-(SALT)	x
Blind insertion airway device-Combitube, King, LMA, I-gel	x
Non-invasive positive pressure ventilation (CPAP and BiPAP)	x
End tidal CO2/ Capnography detecting and monitoring for confirmation of airway placement-colormetric & waveform	x
End tidal CO2/ Capnography detecting and monitoring for clinical assessment -colormetric & waveform	x
Esophageal intubation detector (EID) device	x
Gastric decompression/monitoring & management-NG & OG tubes	x
Positive end-expiratory pressure (PEEP) (on BVM)	x
Assessment	**EMT**
Pulse oximetry	x
Carbon monoxide monitoring	x
Vital Signs	x
Manual and auto blood pressure measurement	x
Body temperature measurement (oral, axillary, skin, tympanic)	x
Body temperature measurement (rectal)	x
Blood glucose analysis	x
EKG acquisition (any number of leads)	x
Utilize computer interpretation of 12 lead EKG for transport decision	x
Patient care report (PCR) documentation	x

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Body substance isolation precautions/administration	x
Decontamination	x
Pharmacological Intervention	**EMT**
Unit dose auto-injectors	x
Mark I auto-injector administration	x
Assist with pt initiated admin of his/her prescribed meds	x
Provide aspirin for chest pain of suspected ischemic orgin	x
Provide oral glucose for suspected hypoglycemia	x
Prep procedure site with alcohol/betadine	x
Saline lock care and maintenance	x
SQ or IM epinephrine for anaphylaxis	x
Inhaled beta agonist for dyspnea and wheezing	x
Intranasal administration of narcotic antagonist for suspected narcotic overdose	x
Administer activated charcoal	x
Prepare and administer immunizations in the event of an outbreak or epidemic as declared by the Governor of the state of Kentucky or the President of the United States, as part of an emergency immunization program, under the agency's supervising physician's standing order.	x
Distribute medications at the direction of the Kentucky Department of Public Health as a component of an emergency and/or disaster declaration by the Governor of Kentucky, or the President of the United States in a mass medication distribution effort to protect the public health.	x
Medication administration routes:	**EMT**
Aerosolized/Nebulized	x
Auto-Injector	x
Buccal	x
Intramuscular (IM)	x
Intranasal (IN)	x
Oral (PO)	x
Subscutaneous (SQ)	x
Sub-Lingual (SL)	x
Prepare and initiate or administer the below medications:	**EMT**
Activated Charcoal	x
Acetaminophen	x

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Albuterol	x
Asprin	x
Combivent	x
Epinephrine for anaphylactic reaction	x
Glucose-Oral	x
Ibuprofen (OTC for fever and pain)	x
Ipratroprium Bromide	x
Levalbuterol	x
Naloxone (Narcan)	x
Nerve Agent Antidotes (Auto-Injectors)	x
Nitroglycerin (SL) if patient is prescribed NTG Chest Pain	x
Oxygen	x
Prepare and initiate or administer the below medications:	**EMT**
Pralidoxime Chloride	x
Proventil	x
Ventolin	x
Inter-facility transport allowable medication classifications of medications infusing:	**EMT**
Inhaled beta agonist and anticholinergics	x
Trauma Care	**EMT**
Manual cervical stabilization	x
Manual extremity stabilization	x
Ocular irrigation	x
Direct pressure	x
Obtain temperature	x
Hemorrhage control (direct pressure)	x
Hemorrhage control (pressure point)	x
Hemorrhage control (tourniquet)	x
Hemorrhage control (Hemostatic agents)	x
Hemorrhage control (closure devices)	x
Helmet removal	x
Wound care	x
Emergency moves for endangered patients	x
Cervical immobilization devices	x
Spinal immobilization	x
Seated spinal immobilization	x
Long board	x
Extremity splinting (rigid, soft, traction, vacuum)	x
Extremity splinting (manual)	x
Mechanical patient restraint	x
MAST/PASG	x
Active cooling	x

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Active warming	x
Trauma Care	**EMT**
Application of heat and cold	x
Pelvic stabilization devices	x
Cervical Collar	x
Rapid extrication	x
Trauma triage determination	x
Provide care for suspected shock	x
Medical/Cardiac Care	**EMT**
Cardiopulomary resuscitation	x
Automated external defibrillation (AED)	x
Assisted childbirth	x
Foley catheter maintenance and care	x
Mechanical CPR devices	x
Assisted complicated delivery	x
Cardiac monitoring device-Electrode placement	x
12- Lead Electrocardiogram (ECG) - Acquisition	x
Enteral tube monitoring and management	x
Colostomy, Ureterostomy, Nephrostomy or Foley Catheter maintenance	x
Transport stable patients with saline locks, herparin locks, foley catheters or indwelling vascular devices	x
Assemble and prime IV fluids for AEMT and Paramedic	x
FOOTNOTE: *Automatic Transport Ventilator is defined as a ventilator that does not allow the user to change settings other than initial selection of patient size for determination of ventilation parameters.	

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PART 6
APPLICABLE PUBLICATIONS

6. Applicable Publications (Current Editions): The following publications, manuals, regulations, etc. are mentioned in the PWS and are listed below.

6.1.1 Junior Reserve Officers' Training Crops (JROTC) Program, U.S. Army Cadet Command Regulation 145-2 – Organization, Administration, Operations, Training, and Support

6.1.2 CCIR 145-05

PART 7
ATTACHMENT AND TECHNICAL EXHIBIT LISTING

7. Attachment and Technical Exhibit List

7.1 Technical Exhibit A – Performance Requirements Summary

7.2 Technical Exhibit B – Deliverables Schedule

7.3 Attachment 1 – Estimated Workload Data – RESERVED

7.4 Attachment 2 – Historical Workload Data – RESERVED

7.5 Attachment 3 – Government Property (GP) – RESERVED

TECHNICAL EXHIBIT A
Performance Requirements Summary (PRS)

PERFORMANCE OBJECTIVE	PERFORMANCE STANDARD	PERFORMANCE THRESHOLD	Incentive / Disincentive
PRS #1 - PWS para 1.1 and Part 5 Provide non-emergent medical care and treat simple injuries like lacerations, suspected fractures, etc.	The contractor shall provide medical support between the hours of 1100-2000 on 22 OCT 2026, 0700-1800 on 23-24 OCT 2026 and from 0800-1300 on 25 OCT 2026.	JROTC Cadets, Cadre, and spectators are allowed access to ARC 100% of the time during open hours of operation for Raider Challenge. The contractor's medical supplies and AEDs are operational 100% of the time.	The contractor shall develop and maintain an effective quality control program to ensure services are performed in accordance with this PWS. Any trends of less than acceptable performance could result in terminating the contract.

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TECHNICAL EXHIBIT 2
DELIVERABLES SCHEDULE

Deliverable	Frequency	Process	Standard	Submit To
Final Invoice	A final invoice will be provided within	The final invoice must	The final invoice will be	https://piee.eb.mil

Deliverable	Frequency	Process	Standard	Submit To
	10 days of event completion	be invoiced by line item.	created and submitted in the Wide Area Workflow (WAWF).	

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