SOURCES SOUGHT ANNOUNCEMENT / INDUSTRY DAY FOR SENTINEL UTILITY CORRIDOR AT MALMSTROM AIR FORCE BASE, MONTANA

Sources Sought Number: W9128F26SM024

PURPOSE

The U.S. Army Corps of Engineers (USACE), Omaha District, is conducting market research to identify qualified industry partners capable of supporting a potential **Progressive Design-Build (PDB) Other Transaction (OT) Agreement under 10 U.S.C. § 2808a** for the Sentinel Utility Corridor project at Malmstrom Air Force Base (MAFB), Montana.

The Government is seeking industry feedback to better understand commercial capabilities, market capacity, project delivery approaches, and innovative business practices that may inform the acquisition strategy and structure of the potential OT Agreement.

This Sources Sought Notice is issued solely for market research purposes. It is not a solicitation and does not constitute a commitment by the Government to award an agreement or reimburse respondents for costs associated with responding. Participation is voluntary and this Agency will not accept unsolicited proposals. Responses will be used to determine potential acquisition strategies, understand current market capabilities, and gain knowledge of potential sources.

INDUSTRY DAY

A virtual Industry Day is to be determined. The SAM.gov posting will be updated with registration instructions and meeting information when available.

PROJECT OVERVIEW

The Sentinel Program requires new utility and communications infrastructure supporting the Ground Based Strategic Deterrent (GBSD) Intercontinental Ballistic Missile System at MAFB, Montana.

The anticipated effort includes construction of utility corridors connecting Sentinel Missile Field Launch Facilities, Launch Centers, the Wing Command Center, and associated mission infrastructure. The majority of the work is anticipated to occur along the Hardened Intersite Cable System (HICS) supporting the existing Minuteman III System.

The utility corridor infrastructure is anticipated to extend approximately **1,750 to 2,225 miles** and may include:

- Installation of underground communications infrastructure and associated appearances using multiple construction methods;
- Crossings to include roadways, railways, rivers, cultural and environmental areas, and other obstacles;
- Associated civil work and site restoration; and

Additional requirements supporting this acquisition may include the following:

- Design and integration activities necessary to support construction.
- Environmental support to include Supplemental Environmental Impact Statements (SEISs), permitting, compliance tasks, field surveys and inspections in accordance with all relevant laws, regulations, and policies.
- Cultural support to include coordination and subcontracting of Tribal Cultural Specialists (TCSs) due to the sensitive and proprietary nature of this project.
- Real estate acquisition and/or licensing activities to include coordination with landowners and local government entities, development of temporary and permanent easements, documentation and recording of agreements, damages, and relevant oversight.

Planning and design activities are ongoing. The project is currently anticipated to receive incremental Military Construction (MILCON) funding from approximately FY 2029 through FY 2033, with project completion currently contemplated for approximately 2035.

The Government's current estimated magnitude for the overall effort is approximately **$1.4 Billion (B) to $2.0B**. The Government is evaluating appropriate phasing and execution strategies for delivery of the work.

PROJECT CONSIDERATIONS

The size, geographic reach, mission requirements, incremental funding, and real estate requirements associated with this effort present unique execution challenges and opportunities.

Permanent real estate interests and temporary construction access may be included in the requirements of this acquisition. The Government is evaluating approaches to efficiently coordinate real estate availability with design and construction activities while minimizing impacts to private landowners and existing agricultural, commercial, and other land uses.

The Government is also interested in approaches that address Montana's construction season, varying terrain and subsurface conditions, environmental and permitting requirements, supply-chain capacity, workforce availability, and the significant number of roadway, railroad, waterway, utility, and private-property crossings anticipated throughout the project area. Portions of construction may include installation through mountainous terrain.

POTENTIAL DELIVERY APPROACH

The Government is evaluating execution of this project using a **Progressive Design-Build Other Transaction Agreement authorized under 10 U.S.C. § 2808a**.

The Government is particularly interested in commercial and collaborative practices that may improve:

- Early Government-industry collaboration;
- Design development and constructability;
- Open-book cost estimating and cost transparency;
- Project phasing and schedule certainty;
- Risk identification and allocation;
- Real estate and stakeholder coordination;
- Innovation and alternative construction techniques;
- Supply-chain and workforce planning; and
- Overall cost, schedule, and mission outcomes.

Industry feedback will assist the Government in refining the potential agreement structure, project phasing, pricing approach, governance, risk allocation, and other commercial terms and practices.

INDUSTRY INFORMATION REQUESTED

Interested firms are requested to complete the **Industry Questionnaire available at https://forms.osi.apps.mil/r/PmqwFRQpQh**.

The questionnaire is the Government's primary mechanism for obtaining detailed market research and addresses industry capability and capacity, relevant experience, Progressive Design-Build, open-book pricing, technical capabilities, real estate and construction considerations, schedule, security, risk, and recommended commercial practices.

Respondents may also submit a brief Capability Statement containing relevant information not otherwise addressed in the questionnaire. The Government requests that firms avoid duplicating information already provided through the questionnaire.

The Government welcomes candid industry feedback and recommendations regarding commercial practices, agreement terms, project phasing, risk sharing, governance, pricing approaches, and other considerations that could improve successful execution of this project under 10 U.S.C. § 2808a.

The Capabilities Statement shall not exceed 12 pages in length with the following information:

- Company information (name and address) with Commercial and Government Entity (CAGE) code and/or Unique Entity Identifier (UEI) provided with your SAM.gov registration, if available. Please identify if you are a foreign firm, partner, or subsidiary located outside the United States.
- Provide 2 completed projects similar to the Utility Corridor and state whether you were the Prime, Subcontractor or partnering Architect-Engineer firm. For each project provide the following information:
    - Start and end dates of construction work
    - Project costs and complexity of job
    - Any significant challenges (e.g. coordination with multiple partners and/or agencies, climate, terrain, etc.)

INDUSTRY INFORMATION

For market research purposes, the Government has identified **NAICS Code 237130 – Power and Communication Line and Related Structures Construction**, with a corresponding small business size standard of **$45 million**.

The NAICS code and business-size information are requested to assist the Government in understanding the composition and capabilities of the potential industrial base.

RESPONSE INSTRUCTIONS

Interested firms should complete the Industry Questionnaire and submit any supplemental Capability Statement via email to the individuals listed below with the Sources Sought Number and Your Firm's Name "**W9128F26SM024 / Company XYZ Response"** no later than:

2:00 p.m. Central Time, 10 September 2026

Brandon P. Landis
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Courtesy copy:

John S. Solomon
john.s.solomon@usace.army.mil

Interested firms are encouraged to add themselves to the **Interested Vendors List** associated with this announcement on SAM.gov to receive future updates.