Facility Support Services (FSS) III Industry Day

21-22 July 2026

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FSS III Industry Day

Information provided and discussed is for planning purposes only and *DOES NOT* constitute a commitment, implied or otherwise, that a procurement action will be issued.

All information provided and discussed is pre-decisional.

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Administrative Remarks

- Restrooms are located near the lobby entrance
- Snacks and drinks available (donations welcome)
- Lunch is on your own
- Gossick Leadership Center (GLC) emergency response
  - In case of fire, gathering point is in the parking lot
  - In case of severe weather, the restrooms are designated shelters
- Acronym definitions can be found on last slide of this briefing
- Questions
  - We will attempt to answer questions during the briefings, but…
  - …if we begin to exceed our time slots, please use provided notecards to record your question(s) and provide notecards to a Government rep

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Questions and Answers (Q&A) Process

- All questions asked of the FSS III acquisition team will be shared
  - ONLY the question and Government response will be posted, NOT the party asking the question
  - Please note if you consider your question proprietary
- Ways to ask questions
  - Preference is to have all questions in writing
  - Index cards provided for Industry Day
  - Email to Procuring Contracting Officer (PCO) or Contract Specialist (CS)
    - PCO: Ms. Erica Anglin, erica.anglin@us.af.mil
    - CS: Ms. Bethany Hill, bethany.hill.3@us.af.mil
- Q&A process for acquisition team
  - Questions submitted by Industry
  - Questions are assigned to Government POC to draft response
  - Responses are boarded among the acquisition team
  - Q&As are posted to sam.gov via special notice

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FSS III Industry Day Agenda

Day 1: 21 July 2026

0830 – 0900 Registration/Check-in

0900 – 0905 Administrative Remarks

0905 – 0935 Arnold Engineering Development Complex (AEDC) 101

0940 – 1000 FSS Contract Overview

1005 – 1100 FSS III Acquisition Planning

1100 – 1300 Lunch

1300 – 1500 Technical Team Discussions/Functional Area Overviews

1500 – 1600 Q&As/Networking

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FSS III Industry Day Agenda

Day 2: 22 July 2026

Group A

0830 – 0900 Welcome/Registration/Coffee

0900 – 1125 One-on-one Table Rotations

1130 – 1330 Lunch

1330 – 1500 Arnold Air Force Base (AFB) Windshield Tour

1500 – 1525 Open Activity/Networking

1525 – 1535 Closing Remarks and Wrap-up

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FSS III Industry Day Agenda

Day 2: 22 July 2026

Group B

0830 – 0900 Welcome/Registration/Coffee

0900 – 1030 Arnold AFB Windshield Tour

1030 – 1100 Open Activity/Networking

1100 – 1300 Lunch

1300 – 1525 One-on-one Table Rotations

1525 – 1535 Closing Remarks and Wrap-up

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Topics of Interest

- AEDC 101
- FSS Contract Overview
- FSS III Acquisition

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AEDC 101

Ms. Nikki Tracey
Program Manager
AEDC/PM

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FSS Contract Overview

Ms. Nikki Tracey
Program Manager
AEDC/PM

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AEDC Operating Model

- AEDC has been outsourced since its inception in 1951
  - Operating contract(s) provide approximately 80% of the total workforce required to operate and maintain the Complex
  - Qualified contractor workforce required to provide fundamental ground test requirements for DoD military aircraft, space, and missile system and subsystem development, pre-flight qualification, sustainment, and safety of flight risk reductions
- Government role
  - Provide strategic and programmatic direction
  - Determine what and when AEDC tests
  - Interface with test customers and other Government organizations
  - Determine and define workload requirements
  - Perform budgeting, prioritization, and allocation of funds
  - Perform oversight and evaluation of service contracts

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AEDC Service Contracts

Test Operations and Sustainment II (TOS II)	Technical and Management Advisory Services 2 (TMAS2)	Facility Support Services II (FSS II)	Optimized Remediation Contract (ORC)	Base Communications and Information Technology Services II (BCITS II)	Precision Measurement Equipment Lab III (PMEL III)	Arnold Grounds, Custodial, and Solid Waste (AGCSW)	Mail Center (AFIMS)
TOS	TMAS2–Range	FSS	AFCEC PBR	NETCENTS-2	AMIC PMEL	AbilityOne	Enterprise
$4.2B / 12 yr CPAF	$200M / 5 yr CPFF	$152M / 8 yr FFP + CR	$19.6M / 10 yr FFP	$67.4M / 5 yr FFP	$7.85M / 4.5 yr FFP- IF	$22.6M / 5 yr FFP	$735k / 5 yr FFP
Awarded Mar 2024	Awarded Apr 2021	Awarded Aug 2019	Awarded Apr 2023	Awarded Oct 2024	Awarded Feb 2024	Awarded Nov 2024	Awarded Nov 2024
Ends Sep 2036	Ends 30 Sep 26	Ends 30 Nov 27	Ends Jun 2033	Ends 31 Jan 2030	Ends 30 Sep 28	Ends 31 May 2029	Ends 30 Sep 2029
Beyond New Horizons	CQ JV, LLC	Akima Intra-Data	Sustainment & Restoration Services	Abacus Tech Corp	APRO International	CW Resources	Versability
Performance 1 Oct 2024	Performance 1 Oct 21	Performance 1 Dec 19	Performance 26 Jun 2023	Performance 1 Feb 25	Performance 1 Apr 2024	Performance 1 Dec 2024	Performance 1 Dec 2024

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FSS I

- Awarded August 2015; performance start 1 December 2015
  - Performance-based hybrid contract (FFP with some cost CLINs)
  - Four-year period of performance
    - One 12-month base period
    - Three 12-month option periods
    - One six-month option to extend services
- FSS I scope
  - Industrial Security
  - Security Services
  - Operations Center and C2
  - Fire and Emergency Services (FES)
  - Environmental Management
  - Safety
  - Industrial Hygiene
  - Base Supply
  - Freight Services
  - Transportation and Vehicle Maintenance
  - Grounds Maintenance
  - Solid Waste Management
  - Custodial Services

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FSS I to FSS II

- **Scope changes**
  - **Primary change was transition of the "Big 3 Services"**
    - **AEDC's approved acquisition strategy (2014) was to utilize AbilityOne for Custodial, Grounds Maintenance, and Solid Waste Management services**
    - **AbilityOne contract not available for AEDC's need date (1 December 2015); program implementation deferred until December 2019 (end of FSS I)**
    - **FSS I determined to be the best contract vehicle until AbilityOne was available**
- **Other strategy considerations for transition from FSS I to FSS II**
  - **Requirements need to be very clearly defined, along with SMART performance objectives**
  - **Interfaces between FSS and other AEDC service contracts can be challenging; clear understanding of each contractors' swim lanes is paramount**
  - **Desire to extend the period of performance**
    - **Source selection demands on finite Government resources**
    - **Stability for contractor workforce**
    - **Proposal development costs for Offerors**

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FSS II

- Awarded August 2019; performance start 1 December 2019
  - Performance-based hybrid contract (FFP with some cost CLINs)
  - Eight-year period of performance (PoP)
    - One 12-month base period
    - Seven 12-month option periods
    - One six-month option to extend services
- FSS II scope
  - Industrial Security (descoped in 2023)
  - Security Services
  - Operations Center and C2
  - FES
  - Environmental Management
  - Safety
  - Industrial Hygiene
  - Base Supply
  - Cargo Movement
  - Vehicle Operations and Maintenance

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FSS II Contract Snapshot

Facility Support Services II

(FSS II)

FSS

$152M / 8 yr
FFP + CR

Awarded
Aug 19

Ends
30 Nov 27

AID

Performance
1 Dec 19

Requirement

Base Operations Support services, including public safety services, Environmental, Safety, and Occupational Health (ESOH), and logistics at Arnold AFB TN, White Oak MD, and Moffett Field CA

Prime Contractor

Akima Intra-Data, LLC

Major Subcontractors

Amentum
Akima Support Operations, LLC

Financial Data

Contract Value at Award: $152.9M

Acquisition

Competition: Small Business Set-Aside; Best Value Tradeoff (PPT/TA)
Contract Type: Hybrid; FFP with Cost CLINs
Contract PoP: 1 Dec 19 – 30 Nov 27
Contract No.: FA9101-19-C-1000

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FSS II to FSS III

- **Scope changes**
  - **Primary change anticipated to be removal of four functional areas**
    - **Current seams between FSS and TOS contracts for the Occupational Health and Logistics functional areas (current PWS sections 3.7-3.10) drive persistent confusion and require the implementation of awkward, inefficient workarounds**
  - **Remaining functional areas (current PWS sections 3.2-3.6) anticipated to be more of a "refinement" of requirements, rather than significant shifts**
- **Other strategy considerations for transition from FSS II to FSS III**
  - **Eight-year PoP may have been a bridge too far…**
    - **Five-year period is the standard for service contracts to balance mission stability, administrative efficiency, and cost control – especially for FFP contracts**
  - **Maintaining compliance with regulations during time of revolutionary changes (Executive Orders, FAR Overhaul, elimination of DAFFARS, etc.) while meeting stakeholders' needs**

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Industry input for FSS III

- **Objectives of this Industry Day**
  - Socialize the AEDC mission and FSS scope of work with potential Offerors (e.g., AEDC 101 briefing, functional area briefs, and windshield tour)
  - Provide a forum in which the acquisition team can share our acquisition strategy considerations with Industry (e.g., PoP, contract type, commerciality, and competition)
  - Ensure potential Offerors are cognizant of AEDC-specific considerations (e.g., CBAs and GFP) and higher-level directives that will have bearing on the acquisition (e.g., CMMC, PIEE vs sam.gov)
  - Solicit input from Industry (e.g., Q&A sessions and one-on-one discussions)
- **Bottom line: We encourage open communication – from all sides – to promote a successful acquisition**
  - Mature, solid Draft RFP in August
  - No (significant) surprises with the Final RFP in November

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FSS III Acquisition

Ms. Erica Anglin
Procuring Contracting Officer
AFTC/PZ

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FSS III Notional Acquisition Schedule

• RFI #1	March 2026
• RFI #2	June 2026
• Industry Day	July 2026
• Draft RFP release	August 2026
• Final RFP release	November 2026
• Contract award	July 2027
• Transitions start	September 2027
• Contract start	December 2027

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Anticipated FSS III Contract

- 100% Small Business set-aside
- Single Award FFP Contract
  - PoP: Five years
    - One year base
    - Four one-year options
    - Six-month option to extend services
  - Transition starts in September 2027
  - Performance starts December 2027
- Acquisition Strategy Panel is the approval milestone

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52.219-14, Limitations of Subcontracting

- **Submission of an offer and execution of a contract, the Contractor agrees that in performance of a contract assigned North American Industry Classification System (NAICS) code for:**
  - **Non-construction services - not pay more than 50 percent of the amount paid by the Government for contract performance to subcontractors that are not similarly situated entities**
    - **Any work that a similarly situated entity further subcontracts will count towards the prime contractor's 50 percent subcontract amount that cannot be exceeded**
    - **When a contract includes both services and supplies, the 50 percent limitation shall apply only to the service portion of the contract**

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Commerciality and Contract Type

- Anticipating using non-commercial procedures based on market research and RFI 2
- Most of the requirement will leverage FFP
- Very limited scope will include cost no fee
- Consider communicating with DCAA to get a pre-award accounting system audit or an updated accounting system audit as it will be required at a minimum before award

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Contract Type, cont.

Time and Material (T&M)

- Only for variable work
- Time fixed price – fully burdened
  - Gov assumes number of hours
- Material flexible – actual costs
- Price ceiling – exceed at own risk
- Accounting system can adequately segregate, accumulate and allocate materials specifically attributed to the contract during performance
- Possible DCAA accounting system audit
- Continued DCAA audits for accounting system, labor evaluations

Cost-Reimbursement

- Only for variable work
- Labor fixed price – fully burdened
- Material flexible
- Accounting system can adequately segregate, accumulate and allocate costs specifically attributed to the contract during performance
- DCAA accounting system audit
- Continued DCAA audits for accounting system, provisional billing rates, incurred costs

Planned Evaluation Methodology

- **Best value source selection: PPT/TA**
- **Allows for award to higher rated / priced offeror when the Source Selection Authority reasonably determines superior past performance of higher priced technically acceptable offeror outweighs the cost / price difference**
  - **The Government will select the best overall offer, based upon an integrated assessment of Technical Acceptability, Past Performance, and Cost / Price**
  - **Tradeoffs will be made only between Past Performance and Cost / Price among technically acceptable offerors**
  - **Past Performance is more important than Cost / Price**

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PIEE vs sam.gov

- Announcements in sam.gov including RFP release
- RFP and its documents in PIEE under solicitation module
- Restricted documents may be available upon request
- Proposal submission in solicitation module

- RFI #2 has links
  - Web-Based Training for the Solicitation Module
  - Vendor registration guide
  - DoD Procurement Toolbox for the Solicitation Module for additional resources

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CMMC

- 10 Nov 26 CMMC Level 2 – Certified Third-Party Assessor Organization (C3PAO) is on pause, but was mandatory for new acquisitions under specific DoD CUI categories
- Applies to subcontractors with the same timeline
- CMMC Level 2 – Self will be a gate for the draft RFP and RFP to release CUI documents
- CMMC Level 2 – C3PAO may be required prior to award or during the PoP
  - Must be maintained through the life of the contract
- CMMC requirements will flow down to subcontractors as outlined in 32 CFR 170.23; prime offerors responsible for ensuring subcontractors are compliant

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NIST/FCL

- National Institute of Standards and Technology (NIST) is required
  - Separate from CMMC, but building block for CMMC
- FSS III requires Secret Facility Clearance Level (FCL)

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CBAs

- There are five CBAs associated with FSS II
- Government neutrality is paramount
- CBAs in place with operating contractors and workforce since AEDC was established in 1950s
- Service Contract Act of 1965 applies to this work and incorporates the CBAs into the operating contract(s)
  - Successor contractors performing substantially the same services in the same locality must pay wages and fringe benefits at least equal to those contained in the CBA entered into under the predecessor contract; this is inclusive of subcontractors

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CBAs

- Craft workforce (except security guards) represented by the Air Engineering Metal Trades Council (AEMTC) – 11 unions
  - Boilermakers, electricians/instrument technicians, iron workers, laborers, machinists, operating engineers, pipefitters, fire fighters, painters, sheet metal workers, and teamsters
  - AEMTC POC Mr. Alvin Cleek (931-454-4699)
- International Guards Union of America (IGUA) represents security guards
  - IGUA POC Mr. Paul Sanson (931-307-9463) or Mr. Austin Blasingame (austin.blasingame.ctr@us.af.mil)

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GFP

- **Contracting Officer shall provide property when it is clearly demonstrated:**
  - **To be in the Government's best interest**
  - **That the benefit to the acquisition significantly outweighs the increased cost of administration, including disposal**
  - **That providing the property does not substantially increase the Government's assumption of risk**
  - **That Government's requirements cannot otherwise be met**
- **GFP limited to Mission Critical Assets**
  - **DoD and Air Force is focused on GFP accountability and audit readiness**
  - **A large GFP footprint requires overhead increases in manpower, computers, oversight, and program management**
  - **Audits and inspection activities may conflict with test support**

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GFP

- **GFP Administration**
  - **If GFP is provided, then Contractor must submit Property Management Procedures to the Government**
    - **The Government will approve Contractor Property Management System (PMS)**
  - **Contractors are required to perform self-assessments**
  - **The Government will perform recurring audits of Contractor PMS**
  - **Contractors are required to complete contract closeout**
    - **Inventory of GFP**
    - **Disposition of excess GFP**
  - **Contractors are required to comply with mandatory clauses and regulations**

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AbilityOne Program

- AbilityOne: Established by the Javits-Wagner-O'Day Act in 1938
  - Provides employment opportunities for people with disabilities
  - Over 4,300 contracts performed for various Federal Government agencies
    - Employs over 46,000
    - Employs more than 3,000 service-disabled veterans
  - SourceAmerica assists with administering the program
- AEDC uses it for Grounds, Refuse, Custodial, and Mail

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AbilityOne Program for FSS III

- Requirement not on Procurement List (PL)
- Competitive subcontracting option
- Contact SourceAmerica and they would provide list of Non-Profit Agencies (NPAs) and help with the process
- Offerors decision to use NPAs

- AbilityOne: https://www.abilityone.gov/
- SourceAmerica: https://www.sourceamerica.org/

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Technical Team Discussions

Ms. Dawne Cornett
Deputy PM / Technical Lead
AEDC/PM

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PWS

- Draft PWS currently in work
  - Addresses specific requirements by functional area, as well as overarching requirements across all contract activities
  - To furthest extent possible, requirements described in terms of “what” the Government needs as opposed to “how” the work should be accomplished
    - Applicable mandatory directives identified by PWS requirement
    - Government seeks to encourage use of innovative and cost-effective methods of service delivery
- Deliverables identified with corresponding requirement
- Multiple appendices will provide insight into scope and magnitude of effort related to PWS requirements
- Draft PWS will be included with Draft RFP release
  - Intent is to gain Industry feedback regarding any ambiguous or overly prescriptive requirements

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Technical Subject Matter Experts (SMEs)

PWS Functional Areas	SME
Security Services	Mr. Jason Layne
C2 & Communications (C2)	Mr. Jesse Hougnon
Fire & Emergency Services	Mr. JD Dill
Environmental Management	Ms. Shannon Allen
Safety	Ms. Jennifer Freeman

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Functional Area Review

“Drink from a firehose for the next 2 hours”

- **Each briefing will provide a “high level” requirements overview**
- **Reminder: You will have the opportunity to engage with functional experts one-on-one**

We encourage you to take advantage!

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PWS 3.1
Security Services

Mr. Jason Layne
AEDC/TSD-SF

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PWS 3.1 Security Services

- A Hybrid Security Forces (SF) “Like” Construct
- Commanders Intent / Integrated Defense
- Physical Security / Local Jurisdiction
- Posting Requirements
- Contractor Security Admin / Program Management
- Visitor Control Center and Access Control
- Traffic Safety
- Government / Contractor Furnished Equipment

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SF "Like" Hybrid Construct
One Team Concept

- **Government Test Support Division / SF**
  - Director, SF
  - Contracting Officer Representative (Gov Oversight)
  - Antiterrorism (Antiterrorism Officer / Program Manager)
  - SF Investigations
  - Plans / Policy

- **FSS Security Services Contractor**
  - "Lead" operational and tactical control of contractor Security Services
  - Operations (Base Defense Operations Center / C2, Patrols, Installation Access Control Points, Resource Protection, Physical Security, and Explosive Detection K9)
  - Admin and Reports (Visitor Control Center, Reports and Analysis, and Air Force Justice Information System)

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Commander's Intent for Integrated Defense

- Conduct a layered defense operation, identifying threats as early as possible
- Integrated Defense priority of effort
  - To save lives and prevent serious injury by reducing vulnerability of mass casualty incidents on the installation
  - To minimize mission degradation
  - To protect government property

Physical Security Requirements

- Manage Physical Security Program IAW DoD 5200.8-R, DAFI 31-101, and DoD 5100.76M, Physical Security of Sensitive Conventional Arms, Ammunition, and Explosives
- 12 Air Force Controlled Areas designated on AEDC
- Intrusion Detection Systems / Intrusion Detection Equipment, i.e., Automated Entry Control System, Close Circuit Television, and Defense Biometric Identification System (DBIDS)
- Fencing / Lighting / Signage / Gates
- Security Barriers (active vehicle barriers at Main Gate and Commercial Gate 2)
- Key and Lock Control

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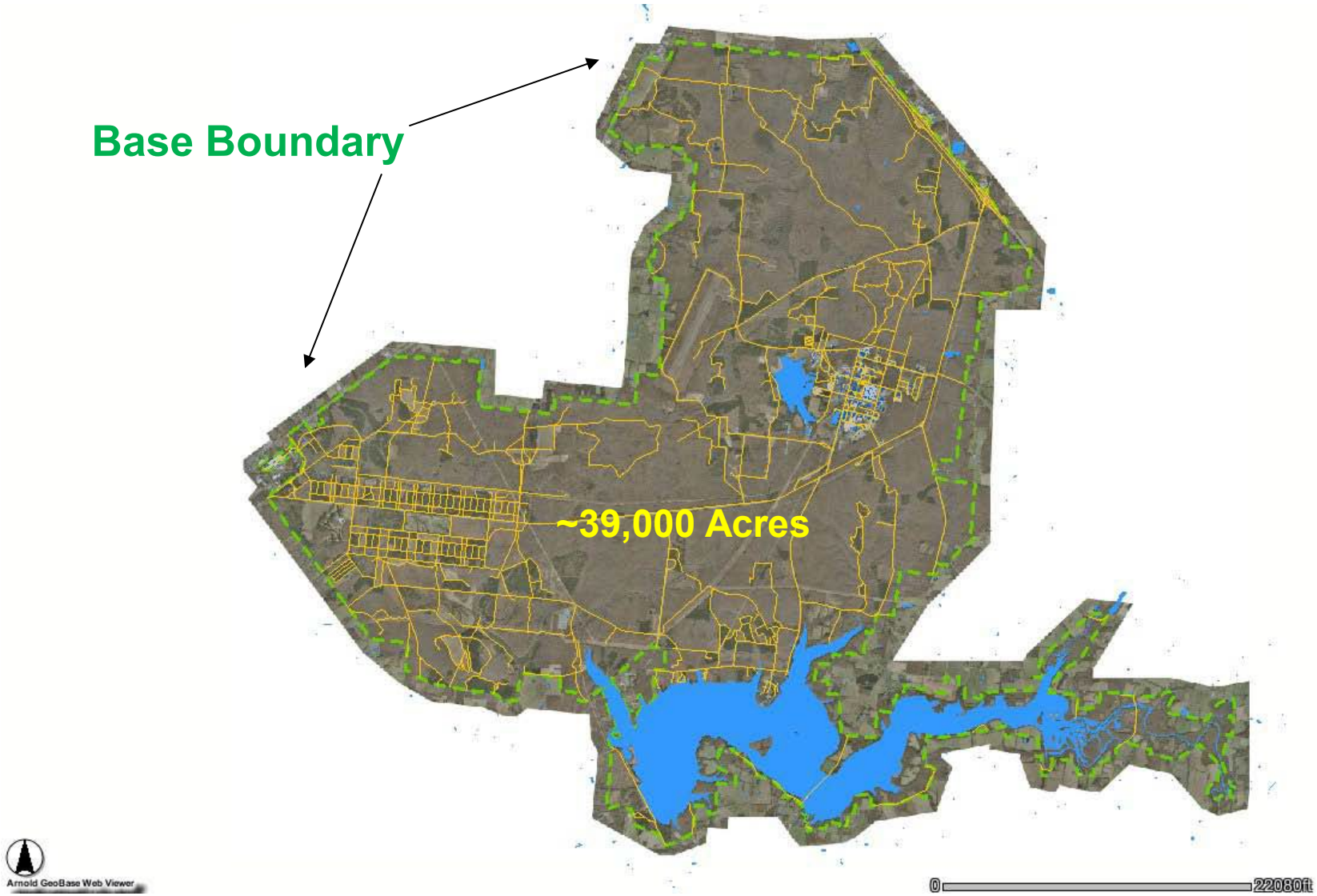
Proprietary Jurisdiction



Post and Patrol Requirements

- **Protection Level 4, three 8-hour shifts**
  - **Shift lead supervisor (24/7)**
  - **Base Defense Operations Center Controller (24/7)**
  - **Alarm Monitor (24/7)**
  - **Interior patrol (24/7)**
  - **Exterior patrol (24/7)**
  - **Main gate entry controller + overwatch guard (24/7)**
  - **Military family housing gate entry controller (24/7)**
  - **Commercial vehicle gate entry controller + overwatch guard (0530-1700 M-F)**
  - **Explosive detection K9 and handler to perform commercial searches (0700 – 1400 M-F)**

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Administration / Program Management

- Electronic Security Systems
- Reports and Analysis- Process traffic citations, incident reports, traffic citation rebuttal, entry denial appeals, and debarments
- Air Force Justice Information System
- Resource Protection
- Operational Guidance and Work Instructions
- Quick Reaction Checklists (QRCs)
- DBIDS Site Security Manager and Base Security Officer

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Access Control Requirements

- **Visitor Control Center (VCC) is the DBIDS visitor registrar workstation**
  - **Register DBIDS ID card holders, add, edit, and update personal data, manage credentials, register visitors, and issue DoD identification and passes**

- **Calendar Year 2025 VCC workload**
  - **5,654 wants and warrants checks resulting in 159 entry denials and 14 warrants**
  - **2,337 Common Access Cards and DoD IDs issued**
  - **2,030 DBIDS credentials issued**
  - **10,553 visitor photo / non-photo, distinguished visitor badges issued**

Traffic Safety Requirements

- **AFI 31-218 (I), DAFI 91-207, and Arnold AFB Force Protection Plan govern and promote traffic safety on AEDC**

- **DD Form 1408, Armed Forces Traffic Tickets, issued to traffic violators**

- **Over 650K vehicles entered AEDC in Calendar Year 2025**

Security Equipment

- **Government furnished**
  - **Weapons / ammunition (M18s and M4s)**
  - **Radio Communications**

- **Contractor furnished**
  - **Non-tactical Security vehicles: Compliant with DAFI 31-118, SF Standards and Procedures, and Technical Order (T.O.) 36-1-191, Technical and Managerial Reference for Motor Vehicle Maintenance, properly marked "Security" and have emergency lights, sirens, and a public address system**
  - **Kennel run and associated canine equipment / food**
  - **Uniforms / Duty Gear**
  - **K-9 Handler and Explosive Detector Dog**
  - **Government Approved Non-Lethal Weapon**
  - **Duty equipment (shirts, pants, gloves, vest, helmet, rain gear, hat, reflective vest, pistol belt, magazine pouches, etc.)**

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PWS 3.2
C2 and Communications

Mr. Jesse Hougnon
AEDC/CSD

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Overview

- **Mission: Provide continuous, 24/7 C2 and Operations Center support for AEDC, ensuring timely communication, test resource tracking, and emergency management**

- **Major Program Areas:**
  - **Operations Center Management**
  - **C2 Node**
  - **Base Telephone Operator Support**
  - **Emergency Management & Reporting**

Organization and Structure

- 24/7/365 Operations: Maintains primary and Alternate Operations Centers
- Operations Center
  - Test schedule resource tracking
  - Mass notifications and severe weather alerts
  - Base telephone operator duties
- C2 Element
  - Operational reporting (OPREP), Commander's Critical Information Requirement (CCIR), Situational Reporting (SITREP)
  - Emergency Action Messages (EAMs) and Recalls
- Specialized Working Group Representation
  - Threat Working Group
  - Emergency Planning and Preparedness Team

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Operations Center

Major Systems & Logs

System / Log	Function	Monitoring Frequency
Energy Management Control System	Detects critical facility, utility, and equipment alarms	Continuous
AtHoc / Giant Voice	Base-wide mass safety and weather notifications	As required
Daily Events Log	Official continuous record of operations and significant events	Daily / Continuous
Morning Report	Recap of operations, forecasted tests, safety, and weather	Daily
Key Personnel Locators	Tracks location/availability of designated AEDC personnel	Continuous

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Operations Center

Major Checks & Plans

Checklist / Plan	Program Focus	Revision / Review
100 Series QRC	Emergency Management	Semi-Annually
300 Series QRC	Recalls	Semi-Annually
400 Series QRC	Security	Semi-Annually
500 Series QRC	Weather	Semi-Annually
Unit Training Plan	Controller Certification & Decertification	Continuous
Alternate Ops Center Functional Check	Continuity of Operations	Quarterly

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Operations Center

Routine Operations

- **Test Schedule Administration: Coordinates with the TOS contractor to obtain information on the current day and next day's tests**
- **System Updates: Enters and modifies testing resource requirements in the information system**
- **Base Telephone Operator: Serves as the alternate to the automated system, providing support for after-hours, holidays, and closures; answers, assists, directs, and transfers calls to the applicable POC**
- **Information Flow: Directs all calls forwarded from the base automated telephone system in a timely manner**

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Operations Center

Resources and Alerts

- **Resource Tracking: Distributes and manages requirements for electricity, water, gas, Gaseous Nitrogen (GN2), fuel, steam, and high-pressure air (HPA) based on testing schedules**
- **Utility Curtailments: Initiates, coordinates, and documents actions related to utility curtailments and warnings when enacted by local utility providers**
- **Utility Outage Monitoring: Monitors all tests and base utility outages, logging critical events in the Daily Events Log to maintain complex-wide situational awareness**
- **Mass Notification: Disseminates and publishes notifications of real-world emergencies, natural disasters, and weather bulletins via AtHoc**

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C2 Node

Emergency & Reporting

- **Crisis Action Team Support: Provides a dedicated liaison to brief the Commander**
- **Emergency Actions: Receives and processes EAMs during peace, wartime, and contingency operations**
- **Higher Headquarters (HQ) Reporting: Initiates OPREP-3, CCIR, SITREP, and general administration (GENADMIN) reports within strict Air Force time standards**
- **Personnel Management: Executes recall procedures for specialized teams and pyramid alerts**

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Summary & Operational Volume

- Operates fundamentally as a C2 node rather than a traditional Air Force Command Post
- Maintains the capability to surge manning and operations during emergencies and exercises
- Average Calls Handled: ~25,000 per year
- Log Entries Made: >10,000 per year
- QRCs Accomplished: >400 per year
- Training and certifications executed strictly IAW Air Force Manual (AFMAN) 10-207 and AFMC Supplements

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PWS 3.3
FES

Mr. James (JD) Dill
AEDC/TSDCX

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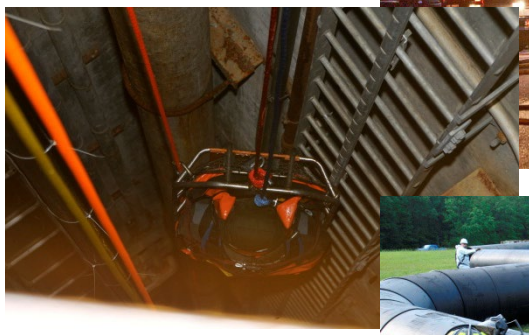
FES Key Products & Services

- Emergency response (including Advanced Life Support [ALS] ambulance)
- Fire prevention and education
- Fire prevention inspections
- Confined space rescue
- Technical rescue
- HazMat operations (offensive / defensive)
- Grass and brush fires
- Pre-incident planning
- Training
- Dispatch
- Mutual aid



FES: *"Always Ready"*

- **Staff is fully trained and certified in accordance with (IAW) DoDI 6055.06-M**
- **Staff provides all core services listed in DAFI 32-2001 para 2.1.1 dated 01 April 2026**
- **The service provider will also be responsible to provide these non-core services**
  - **Hazardous material (HazMat) offensive operations**
  - **Technical rescue (confined space, high angle)**
  - **Emergency medical response to the ALS level**
- **Mandatory Publications**
  - **DoDI 6055.06 *DoD Fire and Emergency Services Program***
  - **DoDI 6055.06-M *DoD Fire and Emergency Services Certification Program***
  - **DAFI 32-2001 *Fire and Emergency Services Program***

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Fire Management Staffing

- Provides administration, communication, oversight and supervision
- Management staff
  - Fire chief
  - Deputy fire chief
  - Operations assistant fire chiefs
  - Training assistant chief
  - Health and safety assistant chief
  - Fire prevention assistant chief
- Administrative staff
  - Fire inspectors
  - Emergency Communications Center (ECC) dispatchers
  - Administrative assistant

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Fire Operations Staffing

- Provide on-site staffing / emergency response IAW DoDI 6055.06 (2006 Edition) as implemented by the DoD
- Arnold AFB classification is a “structural” only base
  - Minimum acceptable number of firefighters for Optimum Level of Service (OLS) is 13 on duty
  - Service provider expected to staff to this level
- Ambulance / medical response to ALS
  - Minimum acceptable number of personnel is two on duty

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ECC/Fire Prevention/Fire Training Staffing

- ECC / fire prevention / fire training will be staffed IAW DoDI 6055.06 (2006 Edition) and certified to DoDI 6055.06M
  - Minimum acceptable ECC manning - 1 dedicated fire dispatcher on duty at all times
  - Fire prevention has 2,959,269 sq. ft. of facilities, including a geographically separated unit (GSU) in White Oak MD
  - Fire training manages and administers all aspects of the FES training IAW the USAF Annual Training Plan, the DoD FES Certification Plan, and applicable National Fire Protection Association (NFPA) Standards

Fire Vehicles & Equipment

- **Government furnished**
  - **Fire station facility (15,636 square feet), including:**

One P-19 crash vehicle	One P-19 Stryker
Two P-22 Engines	One P-24 Engine
One P-28 heavy rescue vehicle	One P-26 water tanker

- **Contractor furnished**
  - Two ALS ambulances
  - Two command vehicles
  - Any other vehicles as needed
    - E.g., Fire Prevention, HazMat
  - Operating supplies
  - Training expenses
    - Formal and recurring
  - NFPA code compliance uniforms

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PWS 3.4 Environmental Management

Ms. Shannon Allen
AEDC/TSDCI

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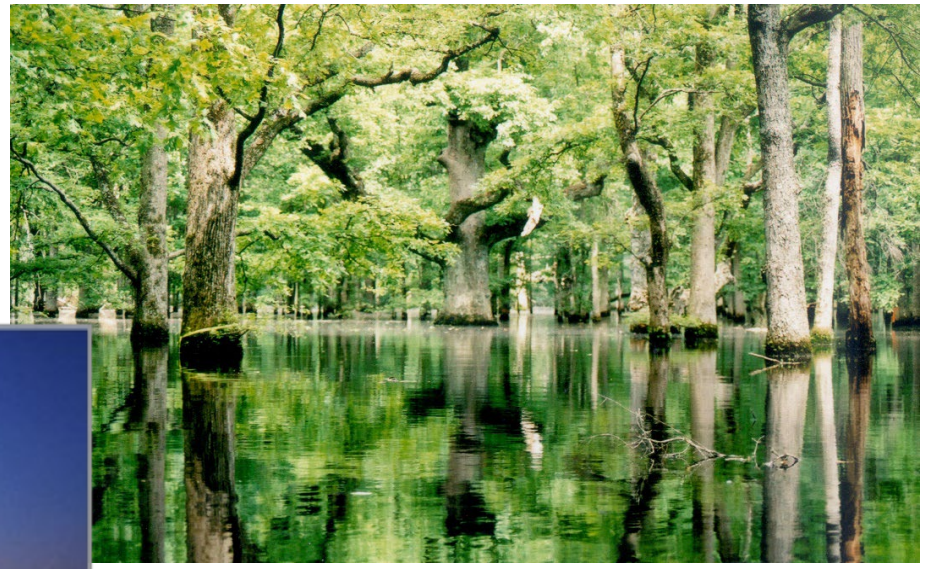
Installation Management Section

Mission: Support Arnold AFB Mission by ensuring compliance with environmental laws and regulations and fostering stewardship of Arnold AFB's Natural Infrastructure



Major Program Areas:

- Environmental Management
- Pollution Prevention
- Environmental Compliance
- Resource Management

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Installation Management Section

- Environmental Management System
  - Umbrella for environmental compliance
- Environmental Compliance Assessments
  - Annual assessment of base zones
  - Quarterly shop level Management Information Control Tool (MICT) inspection – Stage 1
  - Regulatory agency inspections, USAF data calls, technical reviews
  - Environmental Baseline Surveys for Real Property
- Environmental Impact Analysis Process (EIAP)
  - Web-based AF Form 813 management tool for National Environmental Policy Act (NEPA) compliance
  - Automated processing and tracking (>100 annually)
  - Correlates associated open environmental actions
    - Example: Required Section 106 consultation with TN State Historic Preservation Office for project
- Required reporting for all programs – various systems, databases, reports, timelines, etc.
- Geographic Information System Program

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Installation Management Section

Permits

Title	Program	Compliance Date	Status
Title V Permit 16-0010	Air Quality	6/21/2022	Renewal Submitted 12/06/2021 Backlog Notification 12/21/2021
State Operating Permit (SOP)-06006 – Recirculating Sand Filter	Water Quality	4/30/2027	Current
Underground Injection Control Authorization (Class V Injection) #COF0000014.	Water Quality	3/31/2027	Current
Storm Water Discharges Associated with Industrial Activity - Fabricated Metal Products (TMSP); Permit #TNR053487	Water Quality	6/30/2030	Current
Stormwater Discharges Associated with Industrial Activity - Landfill (TMSP); Permit #TNR053036	Water Quality	6/30/2030	Current
FAMCAMP Recreational Vehicle (RV) Park Dump Station, SOP-16025	Water Quality	11/30/2026	Current – renewal submitted
NPDES Main Base Discharge Waste Water, Permit #TN0003751	Water Quality	12/31/2027	Current
Hazardous Waste Container Storage Permit #TNHW-179	Hazardous Waste	10/7/2029	Current
AEDC Construction and Demolition Landfill DML 16-102-0027	Integrated Solid Waste	Non-Expiring – Upon Landfill Closure	Current
AEDC Asbestos Landfill IDL 16-102-0081	Solid Waste	Non-Expiring – Upon Landfill Closure	Current

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Installation Management Section

Major Plans

Title	Program	Revision
Hazardous Waste Compliance Plan (HWCP)	Hazardous Waste	Annual
Hazardous Waste Reduction Plan (HWRP)	Hazardous Waste	Annual
Hazardous Waste Management Plan (HWMP)	Hazardous Waste	Annual
Integrated Solid Waste Management Plan (ISWMP)	Integrated Solid Waste	Annual
Hazardous Materials Management Plan (HMMP)	Hazardous Materials	Annual
Integrated Cultural Resources Management Plan (ICRMP)	Cultural Resources	Annual
Facility Response Plan (FRP)	Fuel / POL / Tanks	Annual
Spill Prevention Control and Countermeasures Plan (SPCC)	Fuel / POL / Tanks	Annual
Storm Water Pollution Prevention Plan (SWPPP)	Water Quality	Annual
Drinking Water Management Plan	Drinking Water	Annual
Wellhead Protection Plan	Drinking Water	Triennial
Ozone depleting Substances Management Plan	Air Quality	Annual
Integrated Natural Resources Management Plan (INRMP)	Natural Resources	Annual
Arnold AFB Wildland Fire Management Plan (WFMP)	Natural Resources	Annual

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Wastewater Program

- **National Pollutant Discharge Elimination System (NPDES) Permit**
  - **Regulates discharge of industrial and sanitary wastewater for main base discharge with Rowland Creek as primary outfall**
  - **Average 22 million gallons per day (MGD) discharge**
- **Arnold Village Recirculating Sand Filter SOP**
  - **Average 10,300 gallons per day (GPD) discharge**
- **Two Tennessee Multi-sector Stormwater Permits**
  - **Fabricated Metal Products**
  - **Industrial Activity – Landfill**

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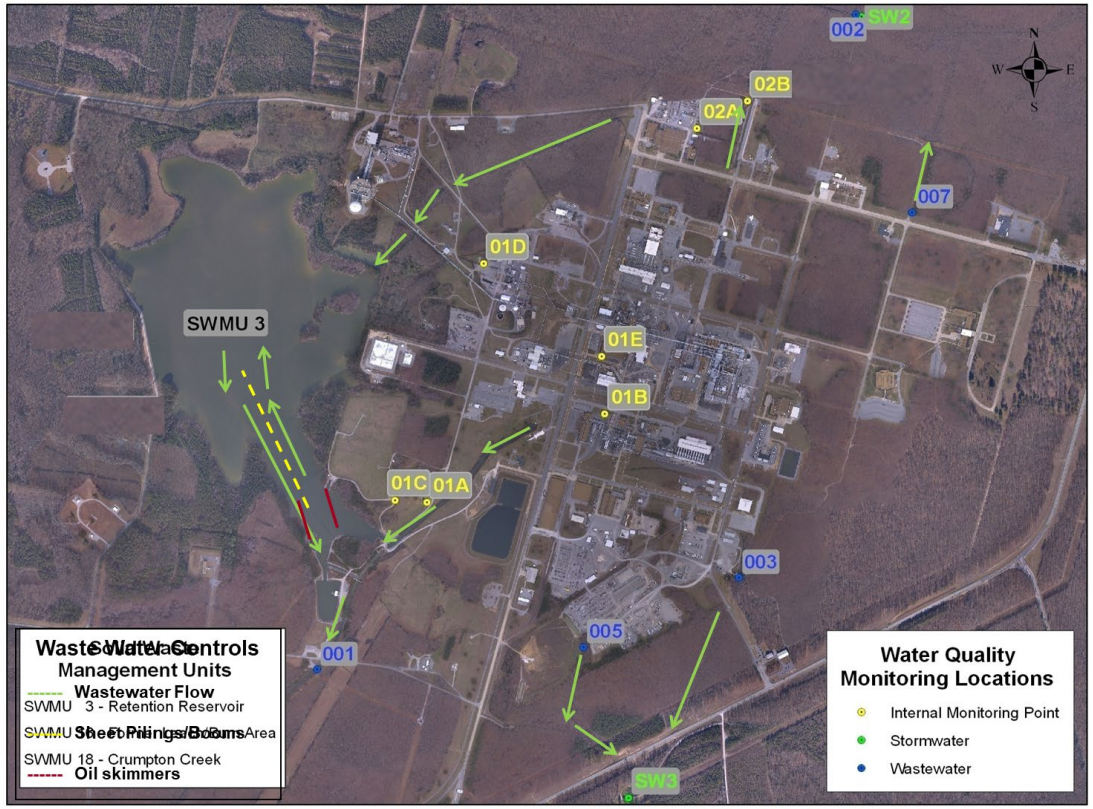
Wastewater Monitoring & Reporting

- **NPDES Permit outfalls**
  - Five outfalls from industrial area
- **Internal monitoring locations**
  - Five internal locations
  - Monitor for flow, temp, pH, and chlorinated solvents
  - Monitor ranges from continuous to quarterly
- **Monthly discharge monitoring reports**
- **Monthly operating report**
- **Whole effluent toxicity testing**
- **Woods Reservoir fish tissue sampling**



Drinking Water

- **Main base water treatment plant**
  - **Design capacity is 2.16 MGD**
  - **Typically process 0.5 to 0.8 MGD**
  - **Classified as a non-transient, non-community system potable water system**
- **Golf course drinking water supply well**
  - **Classified as a transient, non-community potable water system**
  - **Average 600 GPD**
- **Arnold Village water supply purchased from Estill Springs**

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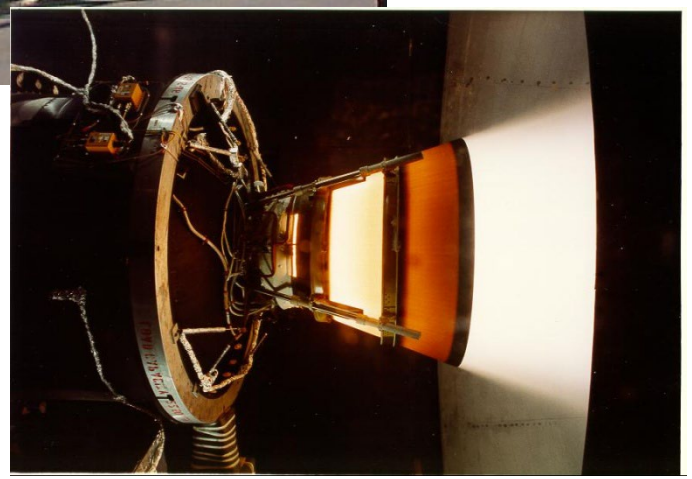
Air Quality



- Title V Permit – renewal submitted in 2021
  - Currently Operating under Administrative Continuance
  - Minor and Major Permit mods as needed for mission requirements
  - 25 permitted air sources
  - Semi-annual reports and annual compliance certification
  - Boiler Maximum Achievable Control Technology (MACT) annual compliance certifications
- Emitted ~100 to 250 tons of criteria pollutants emitted per year
  - Varies by test load/year
- Favorable regional air quality
  - Attainment Area
- No impending regulatory changes that could constrain mission capacity

Storage Tank Program

- **SPCC plan contains above ground storage tank requirements**
  - **Includes field-erected, shop-built, portable, and oil-filled equipment**
  - **Monthly inspections per Steel Tank Institute and American Petroleum Institute**
  - **Maximum fuel storage capacity: ~3M gallons**
  - **Oil capacity: ~750K gal stored in >300 pressurized hydraulic systems**

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Solid Waste Management

- **Construction and demolition landfill**
  - **Remaining useful life estimated at 12.5 years**
- **Asbestos landfill**
  - **Remaining useful life estimated at 17 years**
- **Special waste handled on case-by-case basis with Special Waste Permits**
- **General refuse (~560 tons annually) taken to Estill Springs Transfer Station)**
- **Qualified Recycling Program**
  - **Managed by Arnold AFB Services**
  - **Cardboard, paper, aluminum cans, toner cartridges, wood waste, lead-acid batteries, empty steel oil drum crushing**

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HazMat Management

- **Base HazMat Management Program**
  - **Focal point for approval of all HazMat usage**
    - **All base operations as well as outside contractors**
    - **Use the USAF Enterprise Environmental Safety Occupational Health – Management Information System (EESOH-MIS) to manage and approve HazMat use on base**
    - **Coordinates HazMat purchase, issue, and compliance with Logistics**
- **Support for:**
  - **Hazardous materials incident (spill) response**
  - **Ozone depleting substances (ODS) management and reporting**
  - **Toxic release inventory annual report preparation**

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Hazardous Waste (HW)

- **Large quantity generator**
  - **Ave 66,000 lbs of Resource Conservation Recovery Act (RCRA) HW per year (2021-2025)**
- **RCRA HW storage permit**
  - **1/11 AF Treatment, Storage and Disposal Facilities**
  - **Store up to 1,044 drums for 1 year**
  - **Sampling, profiling, tracking, storage, management**
  - **Includes regulated non-hazardous waste and other non-regulated waste**
- **Three 90-day accumulation points**
- **Seven initial accumulation points**
- **HW managed with USAF EESOH-MIS**
- **Waste disposal thru Defense Logistics Agency**

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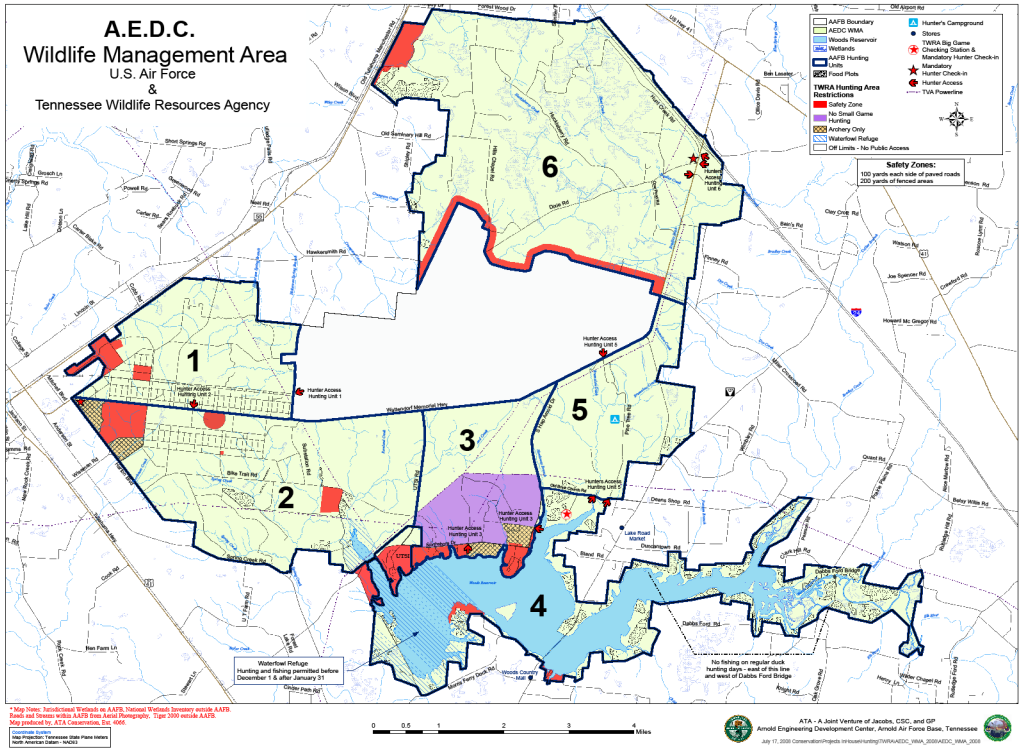
Natural Resources Program

- Integrated Natural Resources Management Plan
  - Cooperators under the Sikes Act: USFWS & TWRA
- Ecosystem Management
  - Threatened and Endangered Species - Gray Bat, Indiana Bat, Northern long-eared Bat
    - Biological Opinion issued in 2024
    - Section 10 Permit required
  - ~133 State Listed plants/animals
  - ~23,000 acres of hardwoods, ~2,000 acres of wetlands, ~171 miles of streams
  - Barrens Restoration ~5,000 acres
  - Timber Harvest Program ~5,000 acres of pine
  - Prescribed Fire Program with AF Wildland Fire Branch
  - Annual research projects, external contract management, additional coordination cooperators / partnerships

Outdoor Recreation Programs

- **Public access for hunting, fishing, hiking, mountain biking, and wildlife viewing**
- **AEDC Wildlife Management Area (WMA)**
  - **via Memorandum of Agreement with TWRA**
  - **Large and small game, waterfowl hunting**
    - **WMA ~ 32,000 acres**
    - **Woods Reservoir ~ 3,600 acres**
- **Arnold AFB Security Area and Weapons Range Hunting Program**
- **Mountain Bike Trails**
- **Woods Reservoir fishing and boating**



Cultural Resources Program

- Integrated Cultural Resources Management Plan
- Historic Properties:
  - 2024 Programmatic Agreement with Tennessee State Historic Preservation Office
  - 89 National Register of Historic Places (NRHP) eligible facilities
- Archaeological Sites:
  - 185 sites identified - 25 NRHP eligible
- Tribal Relations:
  - 15 consulting tribal governments
  - Possible Memorandum of Understanding (MOU) development
  - Installation Tribal Relations Plan
- Meet Secretary of the Interior's Standards and Guidelines Professional Qualifications Standards in Archeology and Historic Preservation

PWS 3.5
Safety

Ms. Jennifer Freeman
AEDC/SE

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AEDC Safety Mission

Identify ***appropriate risk and risk management***

Cultivate a safety culture that Minimizes mishaps and supports AEDC mission objectives

Safe Mission Execution

Agenda

- Introduction
- AEDC Hazards
- Safety Program Responsibility
- Contract Requirements
- COR surveillance

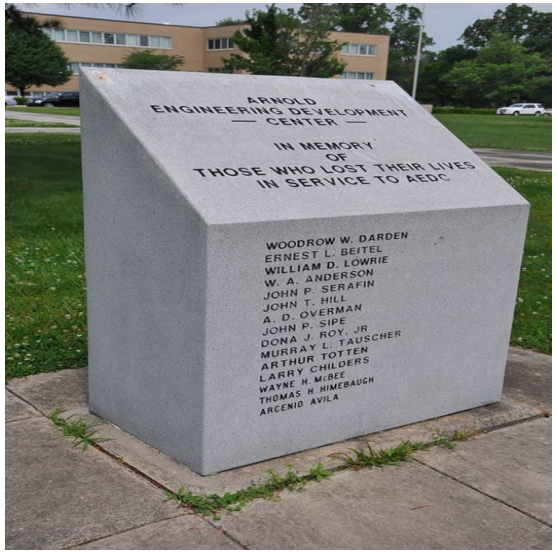
Industrial Hazards

Hazards at AEDC include but are not limited to and as a reminder of the 16 AEDC employees who lost their lives while on the job:

- **Confined Spaces over 1200 identified**
- **Chemicals**
- **Slips/trips and Falls**
- **Heights**
- **High Temperatures**
- **High Pressure Air/Steam**
- **Noise**
- **Explosive**
- **Electrical**
- **Crush pinch points**
- **Crane operations**
- **Heavy Loads**
- **Radiation**

Preventing loss of life in the workplace requires a proactive safety strategy rather than a reactive culture.

These are the names of 16 AEDC employees who lost Their lives while on the job



Strong Safety Programs Needed

Rocket Motors

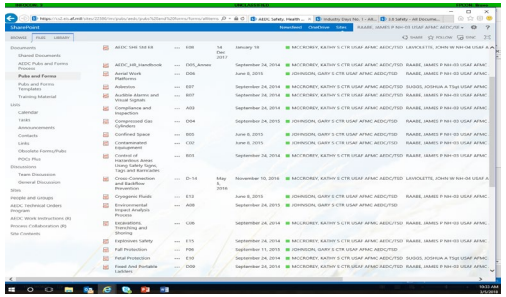
Chemicals

Confined Spaces

Heavy Loads

Electrical

54 SHE Standards



Crane Ops

High Pressure Air / Steam

Complex Lockout / Tagout

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Contract Safety

- **FSS will support the Government by implementing several safety programs**
- **TOS responsibility areas**
  - **Occupational safety**
  - **Weapons/explosive safety**
- **Specifics**
  - **Implement an Occupational Safety And Health Administration (OSHA)/Air Force-compliant program**
  - **Conduct base safety awareness/publicity program**
  - **Provide support to *outside* inspection agencies**
    - **OSHA**
    - **Air Force Audit Agency (AFAA)**
    - **AFMC and Air Force Test Center (AFTC)**

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Contract Safety, cont.

- **Administratively support Air Force Safety in Class D and E property damage mishap investigations and provide reports (<$50K)**
  - **Support Air Force Safety with Class A, B and C mishap investigations, upon official written requests**
- **Maintain, review, and update approximately 54 AEDC contractor Safety, Health and Environmental (SHE) program standards; coordinating three-year reviews w/other base operating contractors**

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Contract Safety, cont.

- Coordinate/conduct a monthly base hazard abatement program
- Track hazards in writing from "cradle to grave" with work order request, facility manager updates, contract awarded information based on Hazards identified with written updates and spot inspections
- Inform contractor workforce of requirements in AFI 91-207, USAF Traffic Safety
  - Seatbelt use, motorcycle personal protective equipment (PPE), cellphone usage, etc.
  - Participate in quarterly base wide seatbelt surveys with SF and Air Force Safety or on an as needed basis at the request of Air Force SF/SE

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Contract Safety, cont.

- Support semi-annual ESOH Council meetings - Council summarizes overall safety program effort here at AEDC
- Conduct / track safety training for FSS contractors
- Implement annual/spot inspection program for all Arnold AFB, Moffett Field, and White Oak facilities based on a published Annual Inspection schedule coordinated with Air Force Safety and other base operating contractors
  - ~405 facilities at Arnold AFB – many are industrial
  - Facilities include industrial, test, admin, storage, clubs, lodging, dam, recreational, others
  - Includes*:
    - Two facilities at Moffett Field CA
    - Three facilities at White Oak MD

    *Annually only – not spot inspections

COR Oversight

- **COR Oversight will require:**
  - **Weekly/bi-weekly in-person/Teams meetings with COR**
  - **Monthly facility walk-through and documentation of FSS-managed areas**
  - **Review/assess reports/deliverables as requested**
  - **As-required meetings**

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Q&A
and
Overview of Tomorrow's Agenda

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FSS III Industry Day Agenda

Day 2: 22 July 2026

Group A

0830 – 0900 Welcome/Registration/Coffee

0900 – 1125 One-on-one Table Rotations

1130 – 1330 Lunch

1330 – 1500 Arnold AFB Windshield Tour

1500 – 1525 Open Activity/Networking

1525 – 1535 Closing Remarks and Wrap-up

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FSS III Industry Day Agenda

Day 2: 22 July 2026

Group B

0830 – 0900 Welcome/Registration/Coffee

0900 – 1030 Arnold AFB Windshield Tour

1030 – 1100 Open Activity/Networking

1100 – 1300 Lunch

1300 – 1525 One-on-one Table Rotations

1525 – 1535 Closing Remarks and Wrap-up

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Bus Tour

- Must be U.S. Citizens
- Tours will depart from and return to the GLC
- Take index cards to write down questions during the tour; return to Government rep at GLC
- Windshield tour only; we will not be departing the bus
- Tour will take approximately 1.5 hours

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Closing Remarks

- This briefing provided a “high level” requirements overview
- Questions can be asked during one-on-one sessions or by sending an email to erica.anglin@us.af.mil
- You will have the opportunity to ask questions and engage with functional experts during one-on-one sessions. We encourage you to take advantage!

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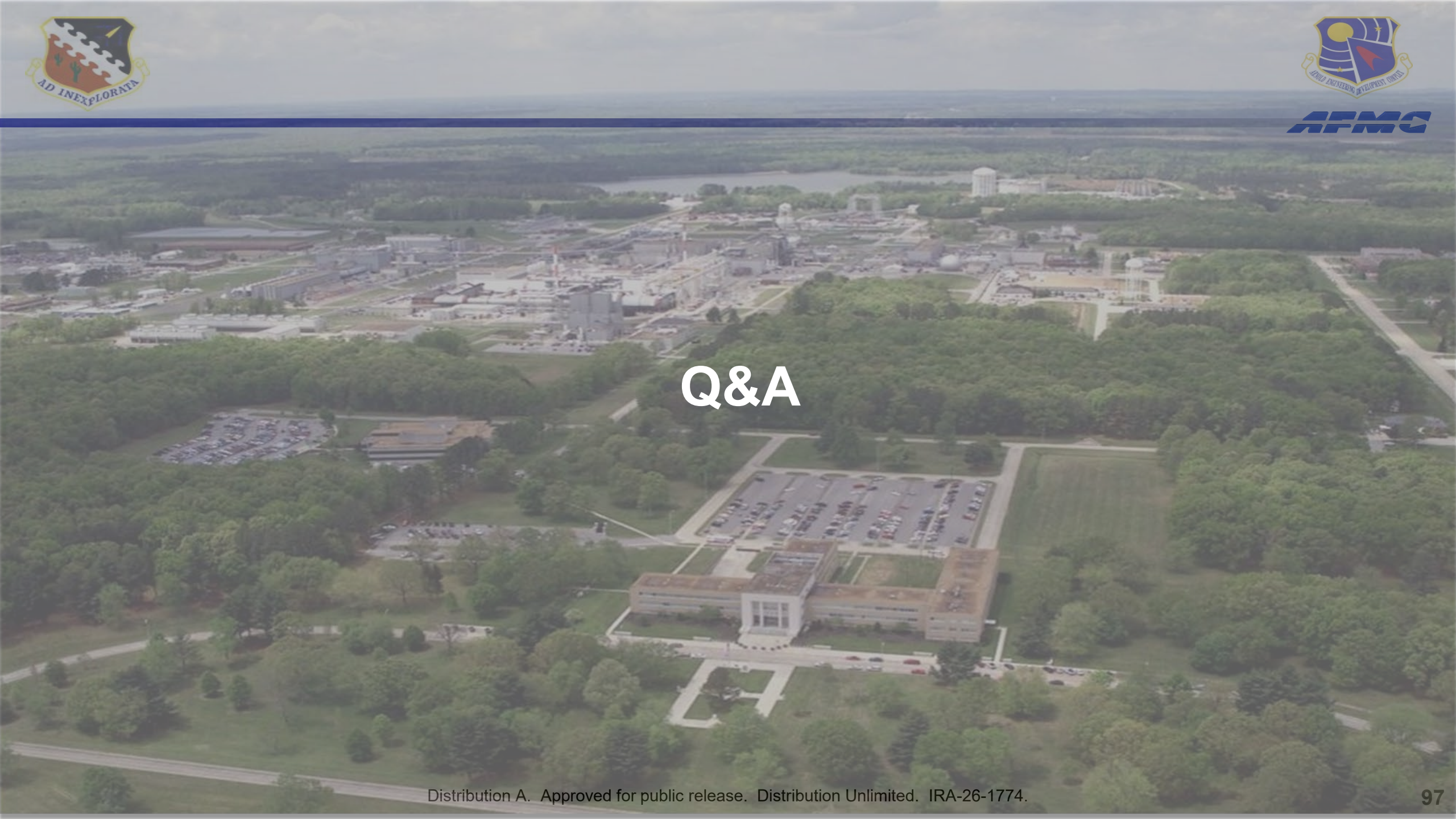

Q&A

Thank You

for Supporting AEDC's

FSS III Industry Day

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Acronyms

AEDC	Arnold Engineering Development Complex
AFB	Air Force Base
AFI	Air Force Instruction
AFMC	Air Force Materiel Command
ALS	Advanced Life Support
C2	Command and Control
C3PAO	Certified Third-Party Assessor Organization
CBA	Collective Bargaining Agreement
CCIR	Commander's Critical Information Requirement
CFR	Code of Federal Regulations
CLIN	Contract Line Item Number
CMMC	Cybersecurity Maturity Model Certification
COR	Contracting Officer's Representative
CUI	Controlled Unclassified Information
DAFI	Department of the Air Force Instruction
DBIDS	Defense Biometric Identification System
DCAA	Defense Contract Audit Agency
DoD	Department of Defense
DoDI	Department of Defense Instruction
EAM	Emergency Action Message
ECC	Emergency Communications Center
EESOH-MIS	Enterprise Environmental Safety Occupational Health – Management Information System
FES	Fire and Emergency Services
FFP	Firm-Fixed-Priced
FSS	Facility Support Services
GFP	Government Furnished Equipment
GLC	Gossick Leadership Center
GPD	Gallons per Day
HazMat	Hazardous Material
HQ	Higher Headquarters
IAW	In Accordance With
MGD	Million Gallons per Day
NFPA	National Fire Protection Association
NPDES	National Pollutant Discharge Elimination System
OPREP	Operational Reporting
PIEE	Procurement Integrated Enterprise Environment
POC	Point of Contact
PPT/TA	Past Performance Trade Off with Technical Acceptability
PWS	Performance Work Statement
Q&A	Question and Answer
QRC	Quick Reaction Checklists
RFI	Request for Information
RFP	Request for Proposal
SF	Security Forces
SHE	Safety, Health, and Environmental
SITREP	Situational Reporting
SOP	State Operating Permit
SPCC	Spill Prevention Control and Countermeasures
TMSP	TN multi-sector permit
TOS	Test Operations and Sustainment
TWRA	Tennessee Wildlife Resources Agency
USAF	U.S. Air Force
USFWS	U.S. Fish and Wildlife Service

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